



development academy of the philippines

The National Productivity Organization



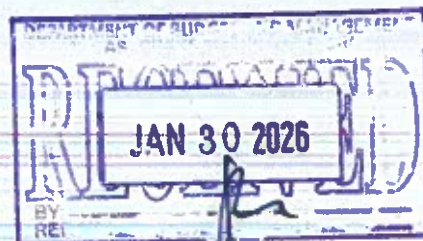
28 January 2026

HON. ROLANDO U. TOLEDO

Acting Secretary

Department of Budget and Management (DBM)

General Solano Street, San Miguel, Manila



Attention: ELENA REGINA S. BRILLANTES

Director, Budget and Management Bureau – C

Dear Acting Secretary Toledo:

Greetings from the Development Academy of the Philippines (DAP)!

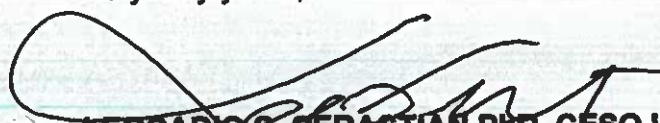
In compliance with DBM Circular No. 22-14, entitled "*Prescribing Guidelines for the Preparation and Submission of the Annual Budget Execution Plans Covering the Fiscal Year (FY) 2023 Budget and Thereafter*" dated 28 October 2022, we respectfully submit the DAP's Budget Execution Documents Nos. 1 to 3 (BED Nos. 1-3), prepared in accordance with the FY 2026 Approved General Appropriations Act (GAA), Republic Act No. 12314.

Likewise, we are submitting herewith the following Budget and Financial Accountability Reports (BFARs) for the Fourth Quarter of Calendar Year (CY) 2025:

1. Budget Accountability Report (BAR No. 1); and
2. Financial Accountability Report (FAR No. 1).

Thank you for your continued support and cooperation.

Very truly yours,


LEOCADIO S. SEBASTIAN PhD, CESO I
Acting President & CEO



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DEVELOPMENT ACADEMY OF THE PHILIPPINES (DAP)
Statement of Allotment, Obligations, Utilization, and Balances
As of December 31, 2025
(In Thousand Pesos)
Updated as of 28 January 2026

PARTICULARS	ALLOTMENT				DISBURSEMENT							
	APPROPRIATION	SARO	Obligation	Oblig Rate	Unobligated Allotment	Unreleased Appropriation	NCA	Utilization	Utilization Rate	Unutilized Balance	Unfunded Allotment	Unpaid Obligations
FY 2017 to FY 2025	5,741,837	3,141,437	4,254,074	83%	2,607,563	1,587,803	4,423,114	4,335,074	93%	286,240	718,323	119,000
FY 2025	437,269	437,269	437,269	100%	-	-	347,269	347,269	100%	-	90,000	90,000
Operations	437,269	437,269	437,269	100%	-	-	347,269	347,269	100%	-	90,000	90,000
EDUCATION AND TRAINING PROGRAM	303,117	303,117	303,117	100%	-	-	213,117	213,117	100%	-	90,000	90,000
Public Management and Development Program	143,818	143,818	143,818	100%	-	-	143,818	143,818	100%	-	-	-
Support to the projects and programs of the Productivity Development Center	23,340	23,340	23,340	100%	-	-	23,340	23,340	100%	-	-	-
Education and Training Capability Building Seminar	105,959	105,959	105,959	100%	-	-	45,959	45,959	100%	-	60,000	60,000
Local Executives (AGILE) Program - Phase	30,000	30,000	30,000	100%	-	-	-	-	0%	-	30,000	30,000
EDUCATION AND TRAINING PROGRAM	-	-	-	0%	-	-	-	-	0%	-	-	-
Locally funded projects	-	-	-	100%	-	-	134,152	134,152	100%	-	-	-
RESEARCH AND TECHNICAL ASSISTANCE ON PUBLIC SECTOR PRODUCTIVITY PROGRAM	134,152	134,152	134,152	100%	-	-	-	-	-	-	-	-
Performance Monitoring, Information and Reporting System - Results Based Performance Management Center for Excellence on Public Sector Productivity	29,762	29,762	29,762	100%	-	-	29,762	29,762	100%	-	-	-
Modernizing Government Regulations (MGR) for National Competitiveness and Productivity	36,590	36,590	36,590	100%	-	-	36,590	36,590	100%	-	-	-
Government Quality Management Program (GQMP)	7,440	7,440	7,440	100%	-	-	7,440	7,440	100%	-	-	-
Research Programs for the Graduate School of Public and Development	2,727	2,727	2,727	100%	-	-	2,727	2,727	100%	-	-	-
Research on the Sustainable Development Goals and Futures Thinking	24,717	24,717	24,717	100%	-	-	24,717	24,717	100%	-	-	-
FY 2017 to FY 2024	4,704,568	2,704,368	3,816,805	81%	2,003,403	1,587,563	4,076,045	3,787,805	93%	286,240	629,323	29,000
FY 2024 (RA11975)	704,353	704,353	556,103	79%	140,250	-	704,353	556,103	79%	150,250	-	-
Operations	704,353	704,353	556,103	79%	140,250	-	704,353	556,103	79%	150,250	-	-
Education and Training Program	337,909	337,909	337,909	100%	-	-	337,909	337,909	100%	-	-	-
National Government's Career Executive Service Development Program (NGCESDP) Public Management Development Program	139,629	139,629	139,629	100%	-	-	139,629	139,629	100%	-	-	-
Support to the Projects & Programs of the Productivity and Development Center (DAP PDC)	22,660	22,660	22,660	100%	-	-	22,660	22,660	100%	-	-	-
Education, Training and Capability Building Seminars (ETCIS) Program	129,620	129,620	129,620	100%	-	-	129,620	129,620	100%	-	-	-
Adaptive Governance and Innovation for Local Executives (AGILE) Phase 4	25,000	25,000	25,000	100%	-	-	25,000	25,000	100%	-	-	-

DEVELOPMENT ACADEMY OF THE PHILIPPINES (DAP)
Statement of Allotment, Obligations, Utilization, and Balances
As of December 31, 2025
(In Thousand Pesos)
Updated as of 28 January 2026

PARTICULARS	APPROPRIATION (a)	ALLOTMENT					DISBURSEMENT					
		SARO (b)	Obligation (c)	Oblig. Rate (d)-(e)/(f)	Unobligated Allotment (g)-(h)/(f)	Unreleased Appropriation (i)-(j)/(f)	NCA (k)	Utilization (l)	Utilization Rate (m)-(n)/(l)	Unutilized Balance (o)-(p)/(f)	Unfunded Allotment (q)-(r)/(f)	Unpaid Obligations (s)-(t)/(f)
(1)												
Massive Open Online Courses on Data Science and Analytics (Smarter Philippines through Data Analytics, R&D, Training and Adoption) (SPARTA)	2,000	2,000	2,000	100%	-	-	2,000	2,000	100%	-	-	-
Support for the Academic Programs of the Graduate School of Public and Development Management	14,000	14,000	14,000	100%	-	-	14,000	14,000	100%	-	-	-
ForeSight & Anticipatory Governance	5,000	5,000	5,000	100%	-	-	5,000	5,000	100%	-	-	-
Education and Training Program - Locally Funded Projects	150,250	150,250	-	0%	150,250	-	150,250	-	0%	150,250	-	-
CONSTRUCTION OF NEW TRAINING BUILDING IN DAP CONFERENCE CENTER, TAGAYTAY CITY re: Strengthening the Capacity of DAP to provide both General and Highly Specialized Training courses for Senior Government Officials	135,250	135,250	-	0%	135,250	-	135,250	-	0%	135,250	-	-
DAP Idea Generation Hub (IGH 4)	15,000	15,000	-	0%	15,000	-	15,000	-	0%	15,000	-	-
Research and Technical Assistance on Public Sector Productivity Program	218,194	218,194	218,194	100%	-	-	218,194	218,194	100%	-	-	-
Performance Monitoring, Information and Reporting System-Results-Based Performance Management System (RBPMS)	28,895	28,895	28,895	100%	-	-	28,895	28,895	100%	-	-	-
Modernizing government responsiveness (MGR) for National Competitiveness and Government Quality Management Program (GQMTP)	31,957	31,957	31,957	100%	-	-	31,957	31,957	100%	-	-	-
Center of Excellence on Public Sector Productivity (COE-PS2)	72,226	72,226	72,226	100%	-	-	72,226	72,226	100%	-	-	-
Research on Sustainable Development Goals and Futures Thinking	39,471	39,471	39,471	100%	-	-	39,471	39,471	100%	-	-	-
Research Programs of the Graduate School of Public and Development Management	29,997	29,997	29,997	100%	-	-	29,997	29,997	100%	-	-	-
Center of Excellence for Data Science and Analytics (CEDSA) Program	7,648	7,648	7,648	100%	-	-	7,648	7,648	100%	-	-	-
Smart and Creative Communities Program	5,000	5,000	5,000	100%	-	-	5,000	5,000	100%	-	-	-
FY 2023 (RAAF1936) Operations	3,000	3,000	3,000	100%	-	-	3,000	3,000	100%	-	-	-
	681,994	681,994	582,362	85%	99,632	-	681,994	564,004	83%	117,990	-	18,358
	681,994	681,994	582,362	16%	99,632	-	681,994	564,004	83%	117,990	-	18,358
	332,341	332,341	332,341	100%	-	-	332,341	332,341	100%	-	-	-
Education and Training Program	176,054	176,054	176,054	100%	-	-	176,054	176,054	100%	-	-	-
National Government's Career Executive Service Development Program (NCGCESDP) Public Management Development Program	22,000	22,000	22,000	100%	-	-	22,000	22,000	100%	-	-	-
Support to the Projects & Programs of the Productivity and Development Center (DAP PDC)	78,287	78,287	78,287	100%	-	-	78,287	78,287	100%	-	-	-
Education, Training and Capability Building Seminars (ETCBS) Program	20,000	20,000	20,000	100%	-	-	20,000	20,000	100%	-	-	-
Adaptive Governance and Innovation for Local Executives (AGILE)Phase 4												

DEVELOPMENT ACADEMY OF THE PHILIPPINES (DAP)
Statement of Allotment, Obligations, Utilization, and Balances
As of December 31, 2025
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Updated as of 28 January 2026

PARTICULARS	ALLOTMENT				DISBURSEMENT							
	APPROPRIATION (2)	SARO (3)	Obligation (4)	Oblig Rate (5)-(4/3)	Unobligated Allotment (6)-(3-4)	Unreleased Appropriation (7)-(2-3)	NCA (8)	Utilization (9)	Utilization Rate (10)-(9/8)	Unutilized Balance (11)-(8-9)	Unfunded Allotment (12)-(3-6)	Unpaid Obligations (13)-(4-5)
(1)												
Massive Open Online Courses on Data Science and Analytics (Smarter Philippines through Data Analytics, R&D, Training and Adoption (SPARTA)	10,000	10,000	10,000	100%	-	-	10,000	10,000	100%	-	-	-
Support for the Academic Programs of the Graduate School of Public and Development Management	11,000	11,000	11,000	100%	-	-	11,000	11,000	100%	-	-	-
Forensigt & Anticipatory Governance	10,000	10,000	10,000	100%	-	-	10,000	10,000	100%	-	-	-
Capacity Development Program on Emptio	5,000	5,000	5,000	100%	-	-	5,000	5,000	100%	-	-	-
Education and Training Program - Locally Funded Projects	117,990	117,990	18,358	16%	99,632	-	117,990	-	0%	117,990	-	18,358
Consideration on new training building in DAP Conference Center, Tagaytay City re: Strengthening the Capacity of DAP to provide both General and Highly Specialized Training courses for Senior Government Officials	99,632	99,632	-	0%	99,632	-	99,632	-	0%	99,632	-	-
DAP Idea Generation Hub (IGH 3)	18,358	18,358	18,358	100%	-	-	18,358	-	0%	18,358	-	18,358
Research and Technical Assistance on Public Sector Productivity Program	231,663	231,663	231,663	100%	-	-	231,663	231,663	100%	-	-	-
Harmonization of National government Performance Monitoring, Information and Reporting System-Results-Based Performance Management System (RBPMS)	28,053	28,053	28,053	100%	-	-	28,053	28,053	100%	-	-	-
Modernizing government organizations (MGR) for National Competitiveness and Resilience	34,095	34,095	34,095	100%	-	-	34,095	34,095	100%	-	-	-
Government Quality Management Program (GQMIP)	80,600	80,600	80,600	100%	-	-	80,600	80,600	100%	-	-	-
Center of Excellence on Public Sector Productivity (COE-PS9)	42,579	42,579	42,579	100%	-	-	42,579	42,579	100%	-	-	-
Research on Sustainable Development Goals and Futures Thinking	29,122	29,122	29,122	100%	-	-	29,122	29,122	100%	-	-	-
Research Programs of the Graduate School of Public and Development Management	3,214	3,214	3,214	100%	-	-	3,214	3,214	100%	-	-	-
Center of Excellence for Data Science and Analytics (CEDSA) Program	3,500	3,500	3,500	100%	-	-	3,500	3,500	100%	-	-	-
Smart and Creative Communities Program	10,500	10,500	10,500	100%	-	-	10,500	10,500	100%	-	-	-
FY 2022 (RAPI11639)	614,417	614,417	452,814	74%	161,603	-	448,493	448,493	100%	-	165,924	4,321
Operations	614,417	614,417	452,814	74%	161,603	-	448,493	448,493	100%	-	165,924	4,321
Education and Training Program	251,068	251,068	251,068	100%	-	-	251,068	251,068	100%	-	-	-
National Government's Career Executive Service Development Program (NGCESDP)	170,926	170,926	170,926	100%	-	-	170,926	170,926	100%	-	-	-
Public Management Development Program	15,896	15,896	15,896	100%	-	-	15,896	15,896	100%	-	-	-
Support to the Projects & Programs of the Productivity and Development Center (DAP PDC)	31,246	31,246	31,246	100%	-	-	31,246	31,246	100%	-	-	-
Education, Training and Capability Building Seminars (ETCS) Program	25,000	25,000	25,000	100%	-	-	25,000	25,000	100%	-	-	-
Adaptive Governance and Innovation for Local Executives (AGILE)Phase 4												

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Statement of Allotment, Obligations, Utilization, and Balances
As of December 31, 2023
(In Thousand Pesos)
Updated as of 28 January 2026

PARTICULARS	ALLOTMENT				DISBURSEMENT							
	APPROPRIATION (2)	SARO (3)	Obligation (4)	Oblig Rate (5)-(3/4)	Unobligated Allotment (6)-(3/4)	Unreleased Appropriation (7)-(2/5)	NCA (8)	Utilization (9)	Utilization Rate (10)-(9/8)	Unutilized Balance (11)-(8/9)	Unfunded Allotment (12)-(3/8)	Unpaid Obligations (13)-(10/9)
(1)												
Support for the Academic Programs of the Graduate School of Public and Development Management	4,500	4,500	4,500	100%	-	-	4,500	4,500	100%	-	-	-
Foresight & Anticipatory Governance	3,500	3,500	3,500	100%	-	-	3,500	3,500	100%	-	-	-
Education and Training Program - Locally Funded Projects	165,924	165,924	4,321	3%	161,603	-	-	-	0%	-	165,924	4,321
DAP Conference Center, Taguig City re: Strengthening the Capacity of DAP to provide both General and Highly Specialized Training courses for Senior Government Officials	158,603	158,603	-	0%	158,603	-	-	-	0%	-	158,603	-
Improvement of DAP Conference Center Training Facilities	3,000	3,000	-	0%	3,000	-	-	-	0%	-	3,000	-
DAP Idea Generation Hub (IGH 2)	4,321	4,321	4,321	100%	-	-	-	-	0%	-	4,321	4,321
Research and Technical Assistance on Public Sector Productivity Program	197,425	197,425	197,425	100%	-	-	197,425	197,425	100%	-	-	-
Performance Monitoring, Information and Reporting System-Results-Based Performance Management System (R8PMIS)	26,443	26,443	26,443	100%	-	-	26,443	26,443	100%	-	-	-
Modernizing government navigations (MGR) for National Competitiveness and Productivity	32,138	32,138	32,138	100%	-	-	32,138	32,138	100%	-	-	-
Government Quality Management Program (GQMP)	71,230	71,230	71,230	100%	-	-	71,230	71,230	100%	-	-	-
Center of Excellence on Public Sector Productivity (COE-PS2)	40,135	40,135	40,135	100%	-	-	40,135	40,135	100%	-	-	-
Research on Sustainable Development Goals and Futures Thinking	17,450	17,450	17,450	100%	-	-	17,450	17,450	100%	-	-	-
Research Programs of the Graduate School of Public and Development Management	3,029	3,029	3,029	100%	-	-	3,029	3,029	100%	-	-	-
Center of Excellence for Data Science and Analytics (CEDSA) Program	3,500	3,500	3,500	100%	-	-	3,500	3,500	100%	-	-	-
Smart and Creative Communities Program	3,500	3,500	3,500	100%	-	-	3,500	3,500	100%	-	-	-
PY 2021 (RAAF11518)	483,714	483,714	479,314	99%	4,400	-	472,993	472,993	100%	-	10,721	6,321
Operations	483,714	483,714	479,314	99%	4,400	-	472,993	472,993	100%	-	10,721	6,321
Education and Training Program	258,568	258,568	258,568	100%	-	-	258,568	258,568	100%	-	-	-
National Government's Career Executive Service Development Program (NGCESDP)	170,926	170,926	170,926	100%	-	-	170,926	170,926	100%	-	-	-
Public Management Development Program	-	-	-	-	-	-	-	-	-	-	-	-
Support to the Projects & Programs of the Productivity and Development Center (DAP-PDC)	15,896	15,896	15,896	100%	-	-	15,896	15,896	100%	-	-	-
Education, Training and Capability Building Seminars (ETCS) Program	63,746	63,746	63,746	100%	-	-	63,746	63,746	100%	-	-	-
Foresight & Anticipatory Governance	8,000	8,000	8,000	100%	-	-	8,000	8,000	100%	-	-	-
Education and Training Program - Locally Funded Projects	12,721	12,721	8,321	65%	4,400	-	2,000	2,000	0%	-	10,721	6,321
DAP Idea Generation Hub (IGH 2)	6,321	6,321	6,321	100%	-	-	-	-	0%	-	6,321	6,321

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PARTICULARS	ALLOTMENT				DISBURSEMENT							
	APPROPRIATION (2)	SARO (3)	Obligation (4)	Oblig Rate (5)=(3)/(4)	Unobligated Allotment (6)=(3)-(4)	Unreleased Appropriation (7)=(2)-(3)	NCA (8)	Utilization (9)	Utilization Rate (10)=(9)/(8)	Unutilized Balance (11)=(8)-(9)	Unfunded Allotment (12)=(6)-(9)	Unpaid Obligations (13)=(1)-(9)
(1)												
Acquisition of IT Infrastructure for Data Science Analytics Laboratory	2,000	2,000	2,000	100%	-	-	2,000	2,000		-	-	-
Physical Upgrade of Existing Single Storey Duplex Type Cottages in Two-Storey Type Duplex Villa	4,400	4,400	-	0%	4,400	-	-	-	0%	-	4,400	-
Research and Technical Assistance on Public Sector Productivity Program	212,425	212,425	212,425	100%	-	-	212,425	212,425	100%	-	-	-
Performance Monitoring, Information and Reporting System-Results-Based	26,443	26,443	26,443	100%	-	-	26,443	26,443	100%	-	-	-
Performance Management System (RPMMS) Monitoring government organizations	32,138	32,138	32,138	100%	-	-	32,138	32,138	100%	-	-	-
(MGR) for National Competitiveness and Government Quality Management Program (GQMP)	71,230	71,230	71,230	100%	-	-	71,230	71,230	100%	-	-	-
Center of Excellence on Public Sector Productivity (COE-PSP)	40,135	40,135	40,135	100%	-	-	40,135	40,135	100%	-	-	-
Research on Sustainable Development Goals and Futures Thinking	27,450	27,450	27,450	100%	-	-	27,450	27,450	100%	-	-	-
Research Programs of the Graduate School of Public and Development Management	3,029	3,029	3,029	100%	-	-	3,029	3,029	100%	-	-	-
Center of Excellence for Data Science and Analytics (CEDSA) Program	12,000	12,000	12,000	100%	-	-	12,000	12,000	100%	-	-	-
SV 2020 Operations	469,214	469,214	449,214	96%	20,000	-	469,214	449,214	96%	20,000	-	-
Education and Training Program	469,214	469,214	449,214	96%	20,000	-	469,214	449,214	96%	20,000	-	-
National Government's Career Executive Service Development Program (NGCESDP)	217,566	217,566	217,566	100%	-	-	217,566	217,566	100%	-	-	-
Public Management Development Program	165,846	165,846	165,846	100%	-	-	165,846	165,846	100%	-	-	-
Support to the Projects & Programs of the Productivity and Development Center (DAP PDC)	14,067	14,067	14,067	100%	-	-	14,067	14,067	100%	-	-	-
Education, Training and Capability Building Seminars (ETCBS) Program	37,653	37,653	37,653	100%	-	-	37,653	37,653	100%	-	-	-
Education and Training Program - Locally Funded Projects	47,206	47,206	27,206	58%	20,000	-	47,206	27,206	0%	20,000	-	-
Repairs & Maintenance of Villa Type Cottages in Tagaytay	4,000	4,000	-	0%	4,000	-	4,000	-	0%	4,000	-	-
DAP Idea Generation Hub	7,206	7,206	7,206	100%	-	-	7,206	7,206		-	-	-
Acquisition of IT Infrastructure for the Data Analytics Laboratory	20,000	20,000	20,000	100%	-	-	20,000	20,000		-	-	-
Improvement of DAP Conference Center Training Facilities	16,000	16,000	-	0%	16,000	-	16,000	-	0%	16,000	-	-
Research and Technical Assistance on Public Sector Productivity Program	204,442	204,442	204,442	100%	-	-	204,442	204,442	100%	-	-	-
Performance Monitoring, Information and Reporting System-Results-Based	25,861	25,861	25,861	100%	-	-	25,861	25,861	100%	-	-	-
Performance Management System (RPMMS)												

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PARTICULARS	APPROPRIATION (2)	ALLOTMENT				DISBURSEMENT				
		SARO (3)	Obligation (4)	Oblig Rate (5)-(4)/(3)	Unobligated Allotment (6)-(3)-(4)	Unreleased Appropriation (7)-(2)-(5)	NCA (8)	Utilization (9)	Utilization Rate (10)-(9)/(8)	Unutilized Balance (11)-(8)-(9)
		(3)	(4)	(5)-(4)/(3)	(6)-(3)-(4)	(7)-(2)-(5)	(8)	(9)	(10)-(9)/(8)	(11)-(8)-(9)
(1) Regularly scheduled government transactions										
(MGR) for National Competitiveness and Government Quality Management Program (GQMP)	30,514	30,514	30,514	100%	-	-	30,514	30,514	100%	-
Center of Excellence on Public Sector Productivity (COE-PSF)	66,300	66,300	66,300	100%	-	-	66,300	66,300	100%	-
Research on Sustainable Development Goals and Futures Thinking	44,767	44,767	44,767	100%	-	-	44,767	44,767	100%	-
Research Programs of the Graduate School of Public and Development Management	7,000	7,000	7,000	100%	-	-	7,000	7,000	100%	-
	30,000	30,000	30,000	100%	-	-	30,000	30,000	100%	-
FY 2019 Operations	556,484	556,484	556,484	100%	-	-	556,484	556,484	100%	-
Education and Training Program	556,484	556,484	556,484	100%	-	-	556,484	556,484	100%	-
National Government's Career Executive Service Development Program (NGCESDP) Public Management Development Program	357,270	357,270	357,270	100%	-	-	357,270	357,270	100%	-
Support to the Projects & Programs of the Productivity and Development Center (DAP PDC)	131,075	131,075	131,075	100%	-	-	131,075	131,075	100%	-
Education, Training and Capability Building Seminars (ETCBS) Program	19,347	19,347	19,347	100%	-	-	19,347	19,347	100%	-
Education and Training Program - Locally Funded Projects	206,848	206,848	206,848	100%	-	-	206,848	206,848	100%	-
Repairs & Maintenance of Villa Type Cottages in Tagaytay	14,000	14,000	14,000	100%	-	-	14,000	14,000	100%	-
DAP Idea Generation Hub	4,000	4,000	4,000	100%	-	-	4,000	4,000	100%	-
Research and Technical Assistance on Public Sector Productivity Program	10,000	10,000	10,000	100%	-	-	10,000	10,000	100%	-
Performance Monitoring, Information and Reporting System-Results-Based Management of National Government Performance Management System (RBPMS)	185,214	185,214	185,214	100%	-	-	185,214	185,214	100%	-
Modernizing government transactions (MGR) for National Competitiveness and Government Quality Management Program (GQMP)	22,487	22,487	22,487	100%	-	-	22,487	22,487	100%	-
Center of Excellence on Public Sector Productivity (COE-PSF)	27,416	27,416	27,416	100%	-	-	27,416	27,416	100%	-
	101,700	101,700	101,700	100%	-	-	101,700	101,700	100%	-
	33,611	33,611	33,611	100%	-	-	33,611	33,611	100%	-
FY 2018 Operations	638,712	638,712	638,712	49%	326,250	-	312,462	312,462	100%	326,250
Education and Training Program	638,712	638,712	638,712	49%	326,250	-	312,462	312,462	100%	326,250
National Government's Career Executive Service Development Program (NGCESDP) Public Management Development Program	197,265	197,265	197,265	100%	-	-	197,265	197,265	100%	-
Support to the Projects & Programs of the Productivity and Development Center (DAP PDC)	141,244	141,244	141,244	100%	-	-	141,244	141,244	100%	-
	13,648	13,648	13,648	100%	-	-	13,648	13,648	100%	-

DEVELOPMENT ACADEMY OF THE PHILIPPINES (DAP)
Statement of Allotment, Obligations, Utilization, and Balances
As of December 31, 2025
(In Thousand Pesos)
Updated as of 28 January 2026

PARTICULARS	ALLOTMENT				DISBURSEMENT						
	APPROPRIATION (2)	SARO (3)	Obligation (4)	Oblig Rate (5)-(3/4)	Unobligated Allotment (6)-(3/4)	Unreleased Appropriation (7)-(2/5)	NCA (8)	Utilization Rate (9)-(8/8)	Unutilized Balance (10)-(9/8)	Unfunded Allotment (12)-(10/8)	Unpaid Obligations (13)-(10/9)
(1) Education, Training and Capability Building Seminars (ETCS) Program	42,373	42,373	42,373	100%	-	-	42,373	100%	-	-	-
Education and Training Program - Locally Funded Projects	330,250	330,250	4,000	1%	326,250	-	4,000	100%	-	326,250	-
DAP Conference Center, Tagaytay City re: Strengthening the Capacity of DAP to provide both General and Highly Specialized Training courses for Senior Government Officials	326,250	326,250	-	0%	326,250	-	-	0%	-	326,250	-
Repair & Maintenance of Villa Cottages in Tagaytay	4,000	4,000	4,000	100%	-	-	4,000	100%	-	-	-
Research and Technical Assistance on Public Sector Productivity Program	111,197	111,197	111,197	100%	-	-	111,197	100%	-	-	-
Performance Monitoring, Information and Reporting System-Results-Based Performance Management System (RBPMS)	19,200	19,200	19,200	100%	-	-	19,200	100%	-	-	-
Modernizing government regulations (MGR) for National Competitiveness and Government Quality Management Program (GQMP)	24,260	24,260	24,260	100%	-	-	24,260	100%	-	-	-
Center of Excellence on Public Sector Productivity (COE-PSF)	26,637	26,637	26,637	100%	-	-	26,637	100%	-	-	-
FY 2017 Operations	553,480	553,480	428,052	77%	125,428	-	428,052	100%	-	125,428	-
	553,480	553,480	428,052	77%	125,428	-	428,052	100%	-	125,428	-
	155,380	155,380	155,380	100%	-	-	155,380	100%	-	-	-
	137,130	137,130	137,130	100%	-	-	137,130	100%	-	-	-
National Government's Career Executive Service Development Program (NGCESDP) Public Management Development Program	13,250	13,250	13,250	100%	-	-	13,250	100%	-	-	-
Support to the Projects & Programs of the Productivity and Development Center (DAP PDC)	5,000	5,000	5,000	100%	-	-	5,000	100%	-	-	-
Education, Training and Capability Building Seminars (ETCS) Program	326,250	326,250	200,822	62%	125,428	-	200,822	100%	-	125,428	-
Education and Training Program - Locally Funded Projects	326,250	326,250	200,822	62%	125,428	-	200,822	100%	-	125,428	-
DAP Conference Center, Tagaytay City re: Strengthening the Capacity of DAP to provide both General and Highly Specialized Training courses for Senior Government Officials	326,250	326,250	200,822	62%	125,428	-	200,822	100%	-	125,428	-
Research and Technical Assistance on Public Sector Productivity Program	71,850	71,850	71,850	100%	-	-	71,850	100%	-	-	-
Performance Monitoring, Information and Reporting System-Results-Based Performance Management System (RBPMS)	21,900	21,900	21,900	100%	-	-	21,900	100%	-	-	-
Modernizing government regulations (MGR) for National Competitiveness and	30,500	30,500	30,500	100%	-	-	30,500	100%	-	-	-

DEVELOPMENT ACADEMY OF THE PHILIPPINES (DAEP)
Statement of Allotment, Obligations, Utilization, and Balances
As of December 31, 2025
(In Thousand Pesos)
Updated as of 28 January 2026

Updated as of 20 January 2020

PARTICULARS	APPROPRIATION	ALLOTMENT					DISBURSEMENT					
		SARO	Obligation	Oblig Rate	Unobligated Allotment	Unreleased Appropriation	NCA	Utilization	Utilization Rate	Unutilized Balance	Unfunded Allotment	Unpaid Obligations
		(1)	(2)	(3-4/5)	(6-8-7)	(7-8-5)	(9)	(10-9/8)	(11-10/9)	(12-11/10)	(13-12/11)	(14-13/12)
(1) Center of Excellence on Public Sector Productivity (COE-PSP)	19,450	19,450	19,450	100%	-	-	19,450	19,450	100%	-	-	-

Prepared by: 

Approved by: 

MARILYN P. SON
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ANNA LILIA S.D. BARAWIDJAN
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Prepared by:


MARTIN P. SON
Acting Division Chief, Budget Division

Approved by:


ANGALIA SD BARAWIDAN
Department Manager, Finance Department

STATEMENT OF APPROPRIATIONS, ALLOTMENTS, OBLIGATIONS, DISBURSEMENTS AND BALANCES
As of: Quarter Ending 31 December 2023

Department: 35 - Budgetary Support to Government Corporations
Agency/Entity: 068 - Development Academy of the Philippines
Operating Unit: N/A
Organization Code (UACS): 350680000000

Particulars	UACS CODE	Appropriations			Allotments				
		Authorized Appropriations	Adjustments (Transfer To) From, Modifications Augmentations)	Total Authorized Appropriations	Allotments Received	Adjustments (Transfer To) From, Modifications Augmentations)	Transfer To	Transfer From	Adjusted Allotments
1	2	3	4	5=(3+4)	6	7	8	9	10=(6+)(7-8+9)
Agency Specific Budget									
Operations									
OO: Transformative leaders, Innovative Ideas and synergistic solutions towards organization	300000000000000000								
LOCALLY FUNDED PROJECTS	310000000000000000	632,500	-	632,500	632,500	-	-	-	632,500
Construction of New Training Building in DAP Conference Center, Tagaytay City: re Strengthening The Capacity of DAP To Provide Both General And Highly Specialized Training Courses For Senior Government Officials (CY 2017)	3101002000001000	326,250		326,250	326,250				326,250
Construction of New Training Building In DAP Conference Center, Tagaytay City: re Strengthening The Capacity of DAP To Provide Both General And Highly Specialized Training Courses For Senior Government Officials (CY 2018)	3101002000001000	326,250		326,250	326,250				326,250
sub-total, FY 2017 & 2018		632,500	-	632,500	632,500	-	-	-	632,500
EDUCATION & TRAINING PROGRAM - Locally Funded Projects	3101002000000000	10,721	-	10,721	10,721	-	-	-	10,721
Physical Upgrade of existing Single-Storey Duplex Type Cottages to Two-Storey Executive Type Duplex Villa	3101002000002000	4,400	-	4,400	4,400	-	-	-	4,400
DAP Idea Generation Hub	3101002000003000	6,321	-	6,321	6,321	-	-	-	6,321
sub-total, FY 2021		10,721	-	10,721	10,721	-	-	-	10,721
LOCALLY FUNDED PROJECTS	3101002000000000	165,924	-	165,924	165,924	-	-	-	165,924
Construction of New Training Building in DAP Conference Center, Tagaytay City re: Strengthening the Capacity of DAP to provide both General and Highly Specialized Training courses for Senior Government Officials	3101002000000000	158,603	-	158,603	158,603	-	-	-	158,603
DAP Idea Generation Hub	3101002000003000	4,321	-	4,321	4,321	-	-	-	4,321
Improvement of DAP Conference Center Training Facilities	3101002000004000	3,000	-	3,000	3,000	-	-	-	3,000
sub-total, FY 2022		165,924	-	165,924	165,924	-	-	-	165,924
Education and Training Program	3101000000000000	38,756	-	38,756	38,756	-	-	-	
Education & Training Program - Locally Funded Projects	3101002000000000	150,250	-	150,250	150,250	-	-	-	
Research and Technical Assistance on Public Sector Productivity Program	3102000000000000	35,776	-	35,776	35,776	-	-	-	
sub-total, FY 2024		224,782	-	224,782	224,782	-	-	-	
FY 2023									
Operations									
EDUCATION AND TRAINING PROGRAM	3101000000000000	303,117	-	303,117	303,117	-	-	-	303,117
Public Management and Development Program	3101001000001000	143,818	-	143,818	143,818	-	-	-	143,818
Support to the projects and programs of the Productivity Development Center	3101001000002000	23,340	-	23,340	23,340	-	-	-	23,340
Education and Training Capability Building Seminar	3101001000003000	105,959	-	105,959	105,959	-	-	-	105,959

STATEMENT OF APPROPRIATIONS, ALLOTMENTS, OBLIGATIONS, DISBURSEMENTS AND BALANCES
As of Quarter Ending 31 December 2023

Department: 35 - Budgetary Support to Government Corporations
 Agency/Entity: 068 - Development Academy of the Philippines
 Operating Unit: N/A
 Organization Code (UACS): 350680000000

Particulars	UACS CODE	Appropriations			Allotments			
		Authorized Appropriations	Adjustments (Transfer To) From, Modifications Appropriations	5 = (3+4)	Allocations Received	Adjustments (Transfer To) From, Modifications Appropriations	Transfer To	Transfer From
1	2	3	4	5 = (3+4)	6	7	8	9
Adaptive Governance and Innovative for Local Executives (AGILE) Program -Phase 2	3101001000000000	30,000	-	30,000	30,000	-	-	-
EDUCATION AND TRAINING PROGRAM Locally funded projects	-	-	-	-	-	-	-	-
RESEARCH AND TECHNICAL ASSISTANCE ON PUBLIC SECTOR PRODUCTIVITY PROGRAM	3102000000000000	134,152	-	134,152	134,152	-	-	-
Harmonization of the National Government - Performance Monitoring, Information and Reporting System - Results Based Performance Management System (RBPMS)	3102001000001000	29,762	-	29,762	29,762	-	-	-
Center for Excellence on Public Sector Productivity	3102001000007000	36,590	-	36,590	36,590	-	-	-
Modernizing Government Regulations (MGR) for National Competitiveness and Productivity	3102001000003000	32,916	-	32,916	32,916	-	-	-
Government Quality Management Program (GQMP)	3102001000004000	7,440	-	7,440	7,440	-	-	-
Research Programs of the Graduate School of Public and Development Management	3102001000005000	2,727	-	2,727	2,727	-	-	-
Research on the Sustainable Development Goals and Futures Thinking	3102001000006000	24,717	-	24,717	24,717	-	-	-
Sub-total, FY 2023		437,269	-	437,269	437,269	-	-	-
GRAND TOTAL, AGENCY SPECIFIC BUDGET		1,491,196	-	1,491,196	1,491,196	-	-	-
								10 = (8+9) 1,286,414

Prepared by:


MARLYN P. SON
 Acting Division Chief, Budget Division

Certified Correct & Approved by:


AUGUSTA SD BARAWIDAN
 Acting Senior Vice President, Service

Fund Cluster: 01 Regular Agency Fund
 Authorization: Continuing Appropriations
 Budget Year: 2017, 2018, 2020, and 2021
 Fund Source: 01101277 - Subsidies

Particulars	UACS CODE	Obligations						
		1st Quarter Ending March 31	2nd Quarter Ending June 30	3rd Quarter Ending Sept 30	4th Quarter Ending Dec 31	Total	1st Quarter Ending March 31	2nd Quarter Ending June 30
1	2	11	12	13	14	15=(11+12+13+14)	16	17
Agency Specific Budget								
Operations								
OO: Transformative Leaders, Innovative Ideas and synergistic solutions towards organic	300000000000000000							
	310000000000000000							
LOCALLY FUNDED PROJECTS	3101002000000000	-	-	-	-	326,250	-	-
Construction of New Training Building in DAP Conference Center, Tagaytay City: 16	3101002000001000							
Strengthening The Capacity of DAP To Provide Both General And Highly Specialized								
Training Courses For Senior Government Officials (CY 2017)								
Construction of New Training Building in DAP Conference Center, Tagaytay City: 16	3101002000001000					326,250		
Strengthening The Capacity of DAP To Provide Both General And Highly Specialized								
Training Courses For Senior Government Officials (CY 2018)								
sub-total, FY 2017 & 2018		-	-	-	-	326,250	-	-
EDUCATION & TRAINING PROGRAM - Locally Funded Projects	3101002000000000	-	-	-	-			-
Physical Upgrade of existing Single-Storey Duplex Type Cottages to Two-Storey Executive	3101002000002000	-						
Type Duplex Villa								
DAP Idea Generation Hub	3101002000003000	-						-
sub-total, FY 2021		-						-
LOCALLY FUNDED PROJECTS	3101002000000000	-	-	-	-	-	-	-
Construction of New Training Building in DAP Conference Center, Tagaytay City re:	3101002000008000	-	-	-	-		-	-
Strengthening the Capacity of DAP to provide both General and Highly Specialized								
Training courses for Senior Government Officials								
DAP Idea Generation Hub	3101002000003000	-	-	-	-		-	-
Improvement of DAP Conference Center Training Facilities	3101002000004000	-	-	-	-		-	-
sub-total, FY 2022		-	-	-	-		-	-
Education and Training Program	3101000000000000	-	38,756			38,756		8,756
Education & Training Program - Locally Funded Projects	3101002000000000	-	-	-	-		-	-
Research and Technical Assistance on Public Sector Productivity Program	3102000000000000		35,776			35,776		35,776
sub-total, FY 2024		-	74,532	-	-	74,532	-	44,532
FY 2025								
Operations								
EDUCATION AND TRAINING PROGRAM	3101000000000000	278,117	25,000	-	-	303,117	60,181	81,927
Public Management and Development Program	3101001000001000	118,818	25,000	-	-	143,818	28,554	36,489
Support to the projects and programs of the Productivity Development Center	3101001000002000	23,340	-	-	-	23,340	4,634	3,469
Education and Training Capability Building Seminar	3101001000003000	105,959	-	-	-	105,959	21,037	37,804

STATEMENT OF APPROPRIATIONS, ALLOTMENTS, OBLIGATIONS, DISBURSEMENTS AND BALANCES
As of: Quarter Ending 31 December 2023

Department: 35 - Budgetary Support to Government Corporations
Agency/Entity: 068 - Development Academy of the Philippines
Operating Unit: N/A
Organization Code (UACS): 350680000000

Fund Cluster: 01 Regular Agency Fund
Authorization: Continuing Appropriations
Budget Year: 2017, 2018, 2020, and 2021
Fund Source: 01101277 - Subsidies

Particulars	UACS CODE	Obligations							
		1st Quarter Ending March 31	2nd Quarter Ending June 30	3rd Quarter Ending Sept 30	4th Quarter Ending Dec 31	Total	1st Quarter Ending March 31	2nd Quarter Ending June 30	
1	2	11	12	13	14	15 = 11 + 12 + 13 + 14	16	17	
Advisive Governance and Innovative for Local Executives (AGILE) Program - Phase 2	3101001000000000	30,000	-	-	-	30,000	5,956	10,703	
EDUCATION AND TRAINING PROGRAM Locally funded projects									
RESEARCH AND TECHNICAL ASSISTANCE ON PUBLIC SECTOR PRODUCTIVITY PROGRAM	3102000000000000	107,972	25,180	-	-	134,152	26,634	35,291	
Harmonization of the National Government - Performance Monitoring, Information and Reporting System - Results Based Performance Management System (RBPMS)	3102001000010000	29,762	-	-	-	29,762	5,909	10,582	
Center for Excellence on Public Sector Productivity	3102001000070000	36,590	-	-	-	36,590	7,265	13,009	
Modernizing Government Regulations (MGR) for National Competitiveness and Productivity	3102001000030000	26,732	4,184	-	-	32,916	6,535	6,355	
Government Quality Management Program (GQMP)	3102001000040000	7,440	-	-	-	7,440	1,477	2,645	
Research Programs of the Graduate School of Public and Development Management	3102001000050000	541	2,186	-	-	2,727	541	269	
Research on the Sustainable Development Goals and Futures Thinking	3102001000060000	4,907	19,810	-	-	24,717	4,907	2,431	
sub-total, FY 2023		386,089	51,180	-	-	437,269	86,815	116,918	
GRAND TOTAL AGENCY SPECIFIC BUDGET		386,089	125,712	-	-	511,801	86,815	161,350	

Prepared by:

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Certified Correct & Approved by:

ANAPALLA SD BARAWIDAN
Acting Senior Vice President Services

STATEMENT OF APPROPRIATIONS, ALLOTMENTS, OBLIGATIONS, DISBURSEMENTS AND BALANCES
As of Quarter Ending 31 December 2023

Department: 35 - Budgetary Support to Government Corporations
 Agency/Entity: 068 - Development Academy of the Philippines
 Operating Unit: N/A
 Organization Code (UACS): 350680000000

Fund Cluster: 01 Regular Agency Fund
 Authorization: Continuing Appropriations
 Budget Year: 2017 to 2025
 Fund Source: 01101277 - Subsidies

Particulars	UACS CODE	Disbursements			Balances			
		3rd Quarter Ending Sept 30	4th Quarter Ending Dec 31	Total	Unreleased Appropriation	Unobligated Allotments	Due and Demandable	Not yet Due and Demandable
Agency Specific Budget	2	18	19	30=(18+17+18+19)	21=(5+10)	22=(10+15)	23	24
Operations								
OO: Transformative leaders, innovative ideas and synergistic solutions towards organic	300000000000000000							
	310000000000000000							
LOCALLY FUNDED PROJECTS	310100200000000000	-			-	-	451,678	-
Construction of New Training Building in DAP Conference Center, Tagaytay City: re Strengthening The Capacity of DAP To Provide Both General And Highly Specialized Training Courses For Senior Government Officials (CY 2017)	3101002000001000						125,428	
Construction of New Training Building in DAP Conference Center, Tagaytay City: re Strengthening The Capacity of DAP To Provide Both General And Highly Specialized Training Courses For Senior Government Officials (CY 2018)	3101002000001000						326,250	
sub-total, FY 2017 & 2018		-	-	-	-	-	451,678	-
EDUCATION & TRAINING PROGRAM - Locally Funded Projects	310100200000000000	-	-	-	-	-	10,721	-
Physical Upgrade of existing Single-Storey Duplex Type Cottages to Two-Storey Executive Type Duplex Villa	3101002000002000	-	-	-	-	-	4,400	
DAP Idea Generation Hub	3101002000003000	-	-	-	-	-	6,321	
sub-total, FY 2021		-	-	-	-	-	10,721	-
LOCALLY FUNDED PROJECTS	310100200000000000	-	-	-	-	-	165,924	-
Construction of New Training Building in DAP Conference Center, Tagaytay City re: Strengthening the Capacity of DAP to provide both General and Highly Specialized Training courses for Senior Government Officials	3101002000008000	-	-	-	-	-	158,603	
DAP Idea Generation Hub	3101002000003000	-	-	-	-	-	4,321	
Improvement of DAP Conference Center Training Facilities	3101002000004000	-	-	-	-	-	3,000	
sub-total, FY 2022		-	-	-	-	-	165,924	-
Education and Training Program	310100000000000000			8,756	-	-	38,756	-
Education & Training Program - Locally Funded Projects	310100200000000000				-	-	150,250	-
Research and Technical Assistance on Public Sector Productivity Program	310200000000000000				-	-	35,776	-
sub-total, FY 2024		-	-	44,532	-	-	224,782	-
FY 2023								
Operations								
EDUCATION AND TRAINING PROGRAM	310100000000000000	50,476	20,933	213,117	-	-	90,000	
Public Management and Development Program	3101001000001000	39,388	39,387	143,818	-	-		
Support to the projects and programs of the Productivity Development Center	3101001000002000	11,088	11,087	23,340	-	-		
Education and Training Capability Building Seminar	3101001000003000	-	12,882	45,959	-	-	60,000	-

STATEMENT OF APPROPRIATIONS, ALLOTMENTS, OBLIGATIONS, DISBURSEMENTS AND BALANCES
As of: Quarter Ending 31 December 2023

Department: 35 - Budgetary Support to Government Corporations
 Agency/Entity: 068 - Development Academy of the Philippines
 Operating Unit: N/A
 Organization Code (UACS): 3506800000000

Fund Cluster: 01 Regular Agency Fund
 Authorization: Continuing Appropriations
 Budget Year: 2017 to 2025
 Fund Source: 01101277 - Subsidies

Particulars	UACS CODE	Disbursements		Total	Balances			
		3rd Quarter Ending Sept 30	4th Quarter Ending Dec 31		Unreleased Appropriation	Unobligated Allotments	Due and Demandable	Not yet Due and Demandable
1	2	18	19	20 = (18 + 19)	21 = (5 - 10)	22 = (10 - 15)	23	24
Adaptive Governance and Innovative for Local Executives (AGILE) Program - Phase 2	310100100008000	-	16,659	-	-	-	30,000	-
EDUCATION AND TRAINING PROGRAM Locally funded projects	-	-	-	-	-	-	-	-
RESEARCH AND TECHNICAL ASSISTANCE ON PUBLIC SECTOR PRODUCTIVITY PROGRAM	3102000000000000	36,115	36,112	134,152	-	-	-	-
Harmonization of the National Government - Performance Monitoring, Information and Reporting System - Results Based Performance Management System (RBPMS)	3102001000001000	6,636	6,635	29,762	-	-	-	-
Center for Excellence on Public Sector Productivity	3102001000007000	8,158	8,158	36,590	-	-	-	-
Modernizing Government Regulations (MGR) for National Competitiveness and Productivity	3102001000003000	10,013	10,013	32,916	-	-	-	-
Government Quality Management Program (GQMP)	3102001000040000	1,659	1,659	7,440	-	-	-	-
Research Programs of the Graduate School of Public and Development Management	3102001000050000	959	958	2,727	-	-	-	-
Research on the Sustainable Development Goals and Futures Thinking	3102001000060000	8,680	8,680	24,717	-	-	-	-
sub-total, FY 2023	-	86,591	57,045	347,269	-	-	90,000	-
GRAND TOTAL AGENCY SPECIFIC BUDGET	-	86,591	57,045	391,801	-	-	943,103	-

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