

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
1	QDRAM	2022 Farmers' Satisfaction Survey (FSS) and Development of Service Quality Standards for the National Irrigation Administration	National Irrigation Administration	11-Aug-2023	15-Mar-2024	This project with the National Irrigation Administration (NIA) aims to measure NIA's effectiveness in delivering its services to its customers through the 2022 Farmers Satisfaction Survey (FSS). The 2022 FSS will identify the factors that drive the satisfaction of key stakeholders, specifically the farmers, with NIA's programs and their delivery of services. The 2022 FSS will also help determine areas for improvement in NIA's services which will strengthen its policies. In addition, NIA will be assisted in developing its service quality standards (SQS) by capturing and understanding the needs and expectations of NIA customers in the context of the "new normal" or post-pandemic. The project is the unique approach of the DAP to institutionalize continual improvement and to contribute to the enhancement of public sector performance in delivering consistent and quality services.
2	CPRIE	2023 Client Satisfaction Measurement for the National Transmission Corporation	National Transmission Corporation	2-Jan-2024	31-May-2024	The National Transmission Corporation (TransCo), created under Republic Act No. 9136 otherwise known as the Electric Power Industry Reform Act (EPIRA) of 2001 was envisioned to improve the delivery of power supply to consumers by encouraging competition and efficiency in the generation sector as well as by ensuring the quality and affordability of electric power supply. In 2022, the Anti-Red Tape Authority (ARTA) published Memorandum Circular No. 2022-05 that provides that all agencies shall embed feedback mechanisms and client satisfaction measurement (CSM) for each service and submit the CSM report to the Authority on or before the last working day of January of every year. Moreover, ARTA M.C. No. 2022-05 promotes the adoption of a harmonized framework in measuring client satisfaction across all levels of the government to ensure continuous improvement and enhancement of service promise towards a more meaningful client-centered Citizen's Charter. This harmonized framework also ensures that all government agencies will be able to submit a standardized CSM that can also be reported in a uniform manner despite the diverse function of government offices. Along this line, ARTA and the Governance Commission for Government-Owned and Controlled Corporations (GCG) issued Joint Memorandum Circular 2023-01 or the Supplemental Guidelines to the ARTA MC. No. 2022-05. The JMC aims to reduce the cost and burden of compliance of Government-Owned and Controlled Corporations (GOCCs) with the CSM and Client Satisfaction Survey requirements (CSS) by creating a harmonized and integrated framework. Upon further consultation with both ARTA and GCG, the JMC directs that GOCCs only need to submit one (1) CSM report to ARTA on or before 15 April 2024. The GCG shall then use this CSM report for the GOCC's Performance Scorecard of that fiscal year. As such, both MC 2022-05 and JMC 2023-01 aim to provide guidance to TransCo in the conduct of their CSM to thoroughly assess the quality of their services provided to their clients. In pursuit of this objective, TransCo sought DAP's expertise and

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
3	CPRFH	2023 Client Satisfaction Measurement for the Philippine Crop Insurance Corporation	Philippine Crop Insurance Corporation	10-Jan-2024	30-Apr-2024	The 2023 Harmonized Client Satisfaction Measurement for the PCIC aims to determine the level of satisfaction among its primary clients (subsistence farmers and fisherfolks among others) on the quality of external services offered to them and evaluate the agency's responsiveness to their needs and concerns.
4	CPRKH	2023 Client Satisfaction Measurement for the Philippine Reclamation Authority	Philippine Reclamation Authority	29-Jan-2024	31-May-2024	The Philippine Reclamation Authority (PRA) was created by virtue of Presidential Decree No. 1084 on February 4, 1977 to serve primarily as the clearinghouse for all reclamation projects in the country. In 2022, the Anti-Red Tape Authority (ARTA) published Memorandum Circular No. 2022-05 that provides that all agencies shall embed feedback mechanisms and client satisfaction measurement (CSM) for each service and submit the CSM report to the Authority on or before the last working day of January of every year. Moreover, ARTA M.C. No. 2022-05 promotes the adoption of a harmonized and standardized framework in measuring client satisfaction across all levels of the government to ensure continuous improvement and enhancement of service promise towards a more meaningful client-centered Citizen's Charter. Along this line, ARTA and the Governance Commission for Government-Owned and Controlled Corporations (GCG) issued Joint Memorandum Circular 2023-01 or the Supplemental Guidelines to the ARTA MC. No. 2022-05. The JMC aims to reduce the cost and burden of compliance of Government-Owned and Controlled Corporation (GOCCs) with the CSM and Client Satisfaction Survey requirements (CSS) by creating a harmonized and integrated framework. Both MC 2022-05 and JMC 2023-01 aim to provide guidance to PRA in the conduct of their CSM to thoroughly assess the quality of their service provided to their clients.
5	CPPAR	2023 Course on Advanced Monitoring and Evaluation	Public Sector	10-Jul-2023	15-Jan-2024	The Course on Advanced Monitoring and Evaluation aims to build and enhance the participants' skills and understanding of Results Based Monitoring and Evaluation (RBME) which will allow them to work through impactful projects and programs. Specifically, the course will provide participants with up-to-date and deeper knowledge of monitoring and evaluation. This will enable them to prepare a well-defined reference of an impact evaluation study of their programs employing appropriate statistical analysis and other methods.
6	CTIEL	2024 APO COE-PSP Capability Development Projects	Asian Productivity Organization	1-Feb-2024	31-Dec-2024	Coordination of capability development initiatives to boost collaboration, sharing, and adoption of best practices in Public Sector Productivity among APO member economies.

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
8	CLGAI	Adaptive Governance and Innovation for Local Executives (AGILE) Program - ETCBS	Department of Budget and Management	12-Feb-2024	31-Dec-2024	<p>Given the contemporary challenges that the Philippine government is addressing, local governments are required to anticipate, prepare, and respond in a timely and strategic way and develop solutions adaptable to complex and wide-range conditions that may arise. The need to equip local government leaders with the capability to continually innovate to navigate, adapt, and shape the future through better solutions and policies led the Development Academy of the Philippines (DAP) to develop the Adaptive Governance and Innovation for Local Executives (AGILE) Program which aims to equip the local government leaders, key functionaries, and technical staff with the knowledge and understanding of concepts, principles, tools, and methodologies for adaptive and inclusive local governance. This FY 2024, the AGILE Program forges ahead to provide learning and development activities to local chief executives, legislators, key functionaries, and technical staff. Anchored on the Philippine Development Plan (PDP) 2023-2028, the AGILE Program continues to support the government's goal to achieve economic and social transformation for a prosperous, inclusive, and resilient society through good governance at the national and local levels. Moreover, the AGILE Program recognizes the pivotal role of local legislators in shaping policies by providing them with the knowledge and tools necessary to craft effective and responsive policies. Emphasis will be placed on aligning legislative initiatives with the broader goals of the PDP 2023-2028, ensuring that local governance contributes meaningfully to the national development agenda. As part of the broader legislative agenda, the AGILE Program will also spotlight women's rights and laws, focusing on the Violence Against Women and Children (VAWC) Act. Recognizing the importance of good governance, the AGILE Program aims to empower local officials and other key functionaries with the knowledge and understanding required to champion and protect the rights of women and children and address issues related to VAWC in their respective jurisdictions.</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
9	CLGAH	Adaptive Governance and Innovation for Local Executives (AGILE) Program - Phase 4	Department of Budget and Management	12-Feb-2024	31-Dec-2024	Given the contemporary challenges that the Philippine government is addressing, local governments are obligated to anticipate, prepare, and respond timely and strategically, and develop solutions that are adaptable to complex and wide-range conditions that may arise. The need to equip local government leaders with the capability to continually innovate in order to navigate, adapt, and shape the future through better solutions and policies, led the Development Academy of the Philippines (henceforth referred to as DAP) to develop the Adaptive Governance and Innovation for Local Executives (henceforth referred to as AGILE) Program which aims to equip the local government leaders and key functionaries and technical staff with the knowledge and understanding of concepts, principles, tools and methodologies for an adaptive and inclusive local governance. Launched in February 2022, the AGILE Program kick-started with the Talk Points: Webinars for LGUs that provided an avenue for LGUs to extensively discuss topics on full devolution, technology and service delivery, and citizen participation. As of 2023, Talk Points was attended by a total of two thousand one-hundred sixty-three (2,163) local chief executives (LCEs), key functionaries and key technical staff from seven hundred thirty (730) LGUs. The AGILE Program also conducted local and international Shuttle Courses which centered on the program's key learning areas: agile leadership, adaptive and inclusive governance, and evidence-based policy development. Implemented in collaboration with local experts and renowned international institutes, the Shuttle Courses were participated by four hundred seventy-nine (479) LCEs, key functionaries and key technical staff from two hundred fifty (250) LGUs as of 2023. This year (2024), the AGILE Program forges ahead with its aim to provide learning and development activities to local chief executives. Anchored on the Philippine Development Plan (PDP) 2023-2028, the AGILE Program continues to support the national government's goal to achieve economic and social transformation
10	HERYL	Advanced Course on Project Development and Management cum Writeshop for the Maritime Industry Authority (MARINA)	Maritime Industry Authority	1-Oct-2024	31-Oct-2024	The Development Academy of the Philippines (DAP) through the Sustainable Human Development Program was requested to implement the project "Advanced Course on Project Development and Management cum Writeshop on Project Proposal" for the Maritime Industry Authority (MARINA). The course will be conducted in a face-to-face mode from 01 – 04 October 2024 in a venue within Manila mode with 8 hours of training per day.
12	QDIEN	APO-Asian Development Bank Institute (ADBI) Joint Study on the Impact of COVID-19 on SMEs: 4th Round	APO/DAP/Government and Private Institution	6-May-2024	31-Dec-2024	In response to the outbreak of COVID-19, the Development Academy of the Philippines (DAP), the Asian Productivity Organization (APO), and the Asian Development Bank Institute (ADBI) will conduct an international survey to grasp the business status of Small and Medium Enterprises (SMEs) since early 2020. The survey's fourth wave in the Philippines will be conducted in May-June 2024. The APO and ADBI expect the following countries to participate: Bangladesh; Cambodia; India; Indonesia; Lao PDR; Malaysia; Mongolia; Pakistan; the Philippines; and Viet Nam.

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
13	QDIEV	APO-TES Workshop on Improving the Service Quality of Public Sector Organizations	Asian Productivity Organization	15-Oct-2024	31-Dec-2024	The Workshop on Improving the Service Quality of Public Sector Organizations will provide participants with a foundation on the value and ways to developing evidence-based service quality improvement measures for government services. It will include discussions on the concepts, tools, and strategies for developing service quality parameters for government services and institutionalizing these initiatives so it becomes embedded in the culture of public sector organizations and support business performance excellence.
14	CPRFG	Assessing the Effectiveness of Selected Farmers' Information and Technology Services Centers in Delivering Information to Local Farmers	Agricultural Training Institute	25-Sep-2023	30-Sep-2024	The Agricultural Training Institute (ATI) is the lead agency in providing training and extension services to agricultural extension workers and their clientele, including farmers and other agricultural workers. It is responsible for communicating research results to farmers through appropriate training and extension activities. The Techno Gabay Program (TGP) was initiated by the Philippine Council for Agriculture, Aquatic and Natural Resources Research and Development (PCAARRD) in 1996 to bring science- or technology-based information services closer to end-users in the agriculture and fisheries sector. It was eventually transferred to ATI by virtue of Executive Order No. 801, s. 2009, which enjoins local government units (LGUs) to adopt Techno Gabay as part of their agricultural extension programs, and directs concerned government agencies to provide assistance on the same. The TGP has four interdependent components, namely, the Farmers' Information and Technology Services (FITS) Centers; Magsasaka Siyentista; information, education, and communication (IEC) support; and information and communication technology (ICT) utilization. The highlight of the TGP is the operations of the FITS Centers, being the facility that houses the TGP services. These Centers serve as one-stop service facilities that provide farmers, fisherfolks, entrepreneurs, and other clients with fast access to information and technologies in various forms appropriate to clients' needs. While monitoring and evaluation activities at the national and regional levels were carried out by ATI throughout the implementation of the TGP, no evaluation study on the effectiveness of FITS Centers was conducted since its transfer from PCAARRD to ATI. In this light, the ATI recognizes the need to conduct evidence-based evaluation study to gauge the level of attainment of desired outcomes in consonance with the program assessment requirement stipulated in Section 12 of the implementing rules and regulations of EO 801, s. 2009. The results of the evaluation study will also serve as input to improving the

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
15	HERYJ	Basic Course on Project Monitoring and Evaluation for the Maritime Industry Authority (MARINA)	Maritime Industry Authority	1-Jul-2024	31-Jul-2024	The Development Academy of the Philippines (DAP) through the Sustainable Human Development Program was requested to implement the project “Basic Course on Project Monitoring and Evaluation” for the Maritime Industry Authority (MARINA). The Basic Course on Project Monitoring and Evaluation is a four-day training aimed at equipping the technical staff of MARINA on monitoring and evaluation processes and tools. The course will be conducted in a face-to-face mode with 8 hours of training per day.
18	QCIEU	Bilateral Cooperation Between NPOs (BCBN) on Productivity Promotion and Strategies: Study Mission of Bangladesh to the Philippines.	APO/DAP/Government and Private Institution	21-Oct-2024	30-Dec-2024	The BCBN Program provides a specialized platform for direct exchanges between National Productivity Organizations (NPOs) of various countries. It allows participants to benchmark best practices, share expertise, and develop tailored strategies that address specific productivity challenges. This year’s program focuses on fostering a collaborative relationship between the Philippines and Bangladesh, emphasizing productivity promotion and strategic initiatives.
19	ROPWR	Building High Performing Teams through Completed Staff Work and Effective Technical Writing	Public Sector	9-May-2024	30-Jul-2024	The Development Academy of the Philippines is organizing a specialized training titled “Building High-Performing Teams through Completed Staff Work and Effective Technical Writing” aimed at the public sector. This Public Offering is specifically tailored for administrative and executive staff and focuses on introducing essential principles of Completed Staff Work alongside strategies for Effective Technical Writing. The training is designed to boost participants’ abilities to craft detailed and technical documents, conduct thorough research and data consolidation, and manage information critical to informed decision-making. To ensure participants are fully engaged and can apply what they learn, the training will combine lectures with interactive workshops.
20	ROPNS	Building High Performing Teams through Completed Staff Work and Effective Technical Writing Batch 2	Public Sector	7-Oct-2024	31-Dec-2024	The Training Course on Completed Staff Work (CSW) aims to capacitate local government employees in exercising accountability and efficiency in studying, collating, and processing administrative and technical information to effectively assist the management in decision-making processes.
21	RORKV	BukSU Insyght: A Multidimensional Analysis of the Innovation System for Growth and Holistic Transformation in the Higher Education Institution (Higher Education Research and Innovation Project)	Bukidnon State University	29-Dec-2023	31-May-2024	The project is a crucial step in ensuring the Bukidnon State University’s research efforts remain at the forefront of pushing forward the implementation of Strategic Foresight process in the university level. By systematically guiding the research initiatives, integrating strategic foresight, and aligning with development frameworks, BukSU aims to maximize its positive impact on society, foster innovation, and contribute to sustainable development. This project underscores BukSU’s commitment to academic excellence, community engagement, and regional development.

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
22	CPGZH	CAPABILITY BUILDING ON INNOVATIVE LEADERSHIP FOR LEGISLATIVE STAFF (CBILLS) 2024	Department of Budget and Management	1-Jan-2024	31-Dec-2024	<p>The Capability Building on Innovative Leadership for Legislative Staff (CBILLS) Program aims to strengthen the leadership, management, and technical skills of the members of the Philippine Congress, its officers, and staff through capacity-building interventions. It seeks to respond to the evolving training needs of the congressional machinery, enabling it to provide effective support in fulfilling its responsibilities for lawmaking and oversight. With this agenda in mind, the legislative branch partnered with the DAP in designing and conducting a continuous training development program that caters to the unique nature and operations of the Philippine Congress. In line with the nation's development goals, all interventions are designed to emphasize the role of Congress in balancing government powers and adopting legislative measures addressing socio-political and economic issues. Specifically, the CBILLS Program addresses the learning needs of the following groups: Appropriations and Finance Group Emerging Leaders Middle Managers Senior Leaders Both online and face-to-face learning will be utilized in delivering all training interventions, taking into consideration potential health risk and effective learning methods appropriate to the intended objective as well as to the changing situation. The CBILLS program include the following components:</p> <ol style="list-style-type: none"> Local Training which covers topics on management, leadership, policy development and technical skills, including special topics to revisit fundamental concepts, and facilitate awareness on current political trends, and new and/or emerging perspectives in the public sector. <ol style="list-style-type: none"> Courses on management, leadership and policy development skills designed specifically to enhance leadership competencies and technical skills of participants. Lecture series on socio-political and economic perspectives aim to promote the discipline of long-term planning and to provide a venue for discussing strategic issues that impact socio- political and economic governance. The International Learning component is an opportunity for participants to learn
23	QBPUQ	Capability Building on the Philippine Quality Award 2023	Various NGAs	15-Feb-2023	30-Dec-2023	<p>The Philippine Quality Award (PQA) is the highest recognition being given to organizations with exemplary performance. The PQA is a global competitiveness template that aims to encourage and engage organizations to strive for and attain performance excellence. Included in the program is the administration of the PQA Award Process. The project aims to help the public sector to improve. There is a need to heighten awareness and build individual and organizational capabilities of public sector agencies to adopt the PQA Framework for superior results. The project will involve the implementation of in-house and public course offerings of the PQA Application Development Course to various public sector agencies. Included in the project is the implementation of a Training Course on Interpersonal Communication.</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
25	QGRYK	Capability Development on Regulatory Impact Assessment for the Maritime Industry Authority	Maritime Industry Authority	12-Aug-2024	12-Dec-2024	Regulatory Impact Assessment (RIA) allows governments to improve regulatory quality and, as a result, government efficiency, effectiveness, transparency, and accountability can be achieved. Crucial to the success of large-scale, long term regulatory reform programs, it systematically identifies and assesses the perceived costs, benefits, and associated risks of regulations. With the goal of equipping its personnel with better understanding of the processes and proper implementation of regulatory processes to create, develop, and manage regulations on organizational management, ownership and operations of all water transport utilities and other maritime enterprises, the Maritime Industry Authority (MARINA) intends to undertake capacity building activities on RIA. In support of the mandate of the MARINA to deliver efficient and effective regulations through systematic, comparative, and data-driven processes for decision making and regulation development and enforcement, the Development Academy of the Philippines (DAP) will implement the project entitled "Capability Development on Regulatory Impact Assessment for the Maritime Industry Authority."
28	GYGAU	Center of Excellence for Data Science and Analytics (2024)	Department of Budget and Management	1-Jan-2024	31-Dec-2024	The Development Academy of the Philippines (DAP) – Center for Strategic Futures (CSF) created the Data and Artificial Intelligence Laboratory (DAIL, formerly Data Analytics Laboratory) in 2020 as a data science unit providing solutions, analytics, and intelligence services to the DAP and supporting the operations of its two other laboratories. To emerge as a key player for development within the public sector, DAIL draws inspiration from the Centers of Excellence (CoE) for data and innovation that Fortune 500 companies established as their prime strategy to drive operational growth. Following this, the DAIL is incubating DAP's own Center of Excellence for Data Science and Analytics (CEDSA), which envisions becoming the leading service bureau in the government that harnesses data to provide elegant and cross-cutting solutions to complex development problems. The CEDSA aligns with the PDP2023-2028, specifically the following chapters: Chapter 14 Practice Good Governance and Improve Bureaucratic Efficiency - Outcome 1: Participatory governance deepened (Broaden public access to information) - Outcome 3: Government systems and mechanisms rationalized and strengthened (Raise the productivity performance of agencies and accelerate digital transformation in government) Chapter 8 Advance Research and Development, Technology, and Innovation - Outcome 2: Market-driven and customer-centered research and development advanced (Carry out R&D, technology, and innovation in mutually beneficial private-public collaborations)

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
29	MLPDS	Certificate Course in National and International Security Batch 2	Public and Private	22-Jul-2024	30-Jun-2025	The course in national and international security aims to deepen understanding of current security issues and exercise leadership and decision-making skills. This course is designed to provide a rich learning experience to discuss security concerns in global and national lenses through an intellectually stimulating environment.
34	MIPMR	Certificate Course on Hospital Quality Improvement Batch 6	Public Sector	15-Nov-2023	30-Apr-2024	Quality improvement in healthcare is intended to ensure that health services are effective, safe and focused on the needs of the patient. Health systems in most countries, especially in low- and medium-income countries, are so burdened and stretched that quality is not given sufficient attention. The delivery of unsafe, unequal and inequitable health services will negate the intention of promoting health among the population. This theory-based and practice-focused training course is intended for staff in healthcare facilities, e.g., hospitals and clinics. The course offers the participants the opportunity to understand the complexity of health systems and how quality improvement initiatives could strengthen health systems. Furthermore, participants will learn quality improvement tools to enable them to analyse problems, search for solutions, plan and apply these in implementing quality improvement programs in their own setting. At the heart of the discussions on quality is the delivery of safe care.
35	MIPVR	Certificate Course on Hospital Quality Improvement Batch 7	Public Sector	1-Apr-2024	31-Jul-2024	Quality improvement in healthcare is intended to ensure that health services are effective, safe and focused on the needs of the patient. Health systems in most countries, especially in low- and medium-income countries, are so burdened and stretched that quality is not given sufficient attention. The delivery of unsafe, unequal and inequitable health services will negate the intention of promoting health among the population. This theory-based and practice-focused training course is intended for staff in healthcare facilities, e.g., hospitals and clinics. The course offers the participants the opportunity to understand the complexity of health systems and how quality improvement initiatives could strengthen health systems. Furthermore, participants will learn quality improvement tools to enable them to analyse problems, search for solutions, plan and apply these in implementing quality improvement programs in their own setting. At the heart of the discussions on quality is the delivery of safe care.
41	MOPDR	Certificate Course on Public Finance and Budgeting Batch 2	Public and Private	18-Aug-2023	30-Jul-2024	Public finance and budgeting (PFB) encompass the fiscal activities of the government sector, which includes the national, local, and corporate government, and relevant and applicable arrangements of the government with the private sector and civil society. This course focuses on public finance and budgeting at the level of the national and local government unit level.

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
42	MOPOR	Certificate Course on Public Finance and Budgeting Batch 3	Public and Private	23-Dec-2023	31-Dec-2025	Public finance and budgeting (PFB) encompass the fiscal activities of the government sector, which includes the national, local, and corporate government, and relevant and applicable arrangements of the government with the private sector and civil society. This course focuses on public finance and budgeting at the level of the national and local government unit level.
43	MIPIR	Certificate Course on Strategic Health Communication Governance Batch 2	Public Sector	1-Sep-2023	31-Mar-2024	Public service is more than just an ardent passion to alleviate the plight of the poor and the marginalized, to lead the improvement of various systems in government, or even to make a significant difference in the lives of our countrymen. Not to conclude that such personal fervor for change is unnecessary, but rather, to emphasize more the tenet that public service is more than just the desire to uplift the lives of people, but, fundamentally, a craft and a virtue - a profession that requires due prudence, knowledge, skills and abilities for the purpose of advancing the common good and affect significant, meaningful progress for the country. It is stated in the Local Government Code, in Article Eight Section 478b-1 that the health officer shall take charge of the office on health services, supervise the personnel and staff of said office, formulate program implementation guidelines and rules and regulations for the operation of the said office for the approval of the governor or mayor, as the case may be, in order to assist him in the efficient, effective and economical implementation of a health services program geared to implementation of health-related projects and activities. With the enactment of the Universal Health Care (UHC) Act, Human Resource for Health (HRH) must aim to capacitate the workforce with competencies needed for the implementation of an integrated health system for primary health care through continuing education. The Ilocos Training and Regional Medical Center (ITRMC) Center for Public Health and Primary Health Care tapped the services of the Development Academy of the Philippines (DAP) through the Graduate School of Public and Development Management (GSPDM) to capacitate its public health and primary health care personnel in enhancing its competencies and developing its HRH workforce through the Certificate Course on Strategic Health Communication Governance (CC SHCG). CC SHCG tackles how public health managers can improve uptake of health programs and services through strategic communication. Empathy-based communication will be taught,

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
44	MIPCS	Certificate Course on Strategic Health Communication Governance Batch 3	Public Sector	1-Jul-2024	30-Sep-2024	<p>Republic Act 9165, also known as the “Comprehensive Dangerous Drug Act of 2002,” mandates the Department of Health to regulate, oversee, and monitor the integration, coordination, and supervision of all drug rehabilitation, intervention, aftercare, and follow-up programs, projects, and activities. It also governs the establishment, operation, maintenance, and management of Drug Abuse Treatment and Rehabilitation Centers nationwide. To ensure that all staff are current with the latest trends in treatment and rehabilitation, the Center must implement a comprehensive training program. This program should include pre-service training for future staff members, continuous in-service or in-house training for current administrative and clinical staff, and opportunities for all personnel, including volunteers, to attend relevant external training programs. With the enactment of the Universal Health Care (UHC) Act, it is essential for the Human Resource for Health (HRH) to develop competencies needed for an integrated primary health care system through ongoing education. The Department of Health Treatment and Rehabilitation Center (DOH TRC) La Union has partnered with the Development Academy of the Philippines (DAP) through its Graduate School of Public and Development Management (GSPDM) to enhance the competencies of its public health and primary health care personnel. This collaboration includes the Certificate Course on Strategic Health Communication Governance (CC SHCG). CC SHCG aims to equip public health managers with the skills needed to improve the uptake of health programs and services through strategic communication. The course covers empathy-based communication, basic marketing principles, and behavioral economics, drawing from strategies often used in the business sector. Participants will learn tools for strategic content creation and digital communication platforms, and they will develop practical skills by creating communication plans and presenting them to target audiences. The course emphasizes the importance of addressing the information needs of the</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
45	MIPMS	CERTIFICATE COURSE ON STRATEGIC HEALTH COMMUNICATION GOVERNANCE BATCH 4	Public Sector	1-Sep-2024	31-Dec-2024	Republic Act 9165, also known as the “Comprehensive Dangerous Drug Act of 2002,” mandates the Department of Health to regulate, oversee, and monitor the integration, coordination, and supervision of all drug rehabilitation, intervention, aftercare, and follow-up programs, projects, and activities. It also governs the establishment, operation, maintenance, and management of Drug Abuse Treatment and Rehabilitation Centers nationwide. To ensure that all staff are current with the latest trends in treatment and rehabilitation, the Center must implement a comprehensive training program. This program should include pre-service training for future staff members, continuous in-service or in-house training for current administrative and clinical staff, and opportunities for all personnel, including volunteers, to attend relevant external training programs. With the enactment of the Universal Health Care (UHC) Act, it is essential for the Human Resource for Health (HRH) to develop competencies needed for an integrated primary health care system through ongoing education. The Department of Health Treatment and Rehabilitation Center (DOH TRC) La Union has partnered with the Development Academy of the Philippines (DAP) through its Graduate School of Public and Development Management (GSPDM) to enhance the competencies of its public health and primary health care personnel. This collaboration includes the Certificate Course on Strategic Health Communication Governance (CC SHCG). CC SHCG aims to equip public health managers with the skills needed to improve the uptake of health programs and services through strategic communication. The course covers empathy-based communication, basic marketing principles, and behavioral economics, drawing from strategies often used in the business sector. Participants will learn tools for strategic content creation and digital communication platforms, and they will develop practical skills by creating communication plans and presenting them to target audiences. The course emphasizes the importance of addressing the information needs of the
47	MIRGV	Certificate in Public Management for Cabuyao City	Various LGUs	1-Aug-2023	31-Dec-2024	The Certificate in Public Management (CPM) is a 15-unit ladder of the Master in Public Management (MPM), an interdisciplinary graduate program for development practitioners both in the public and private sectors of the Academy’s Graduate School of Public and Development Management (GSPDM). It consists of the core courses of the MPM program which provides the learners the foundational concepts, methodologies and essential competencies that are vital in understanding the public management discipline.
48	HEIEO	China Productivity Center Study Mission to the Philippines - Closing the Loop: Introducing Food Waste Recycling as a Climate Solution through the Circular Economy/Green Productivity Pathway	APO/DAP/Government and Private Institution	8-Jul-2024	13-Jul-2024	The Study Mission is an attempt to explore the potentials for a demonstration project on Food Waste Recycling and Composting & Carbon Farming in the Philippines. It will serve as an introduction to Food Waste Recycling as a Circular Economy Strategy, contributing towards efforts for a NetZero 2050, with potential application in tourism services, agriculture, manufacturing, solid & liquid waste management.

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
49	TFTAO	Conduct of an Objective, Fact-Finding and Science-Based Review of Performance of Existing Mining and Quarry Operations - Phase III_DENR	Department of Finance and Department of Environment and Natural Resources	1-Oct-2021	31-Mar-2024	<p>Pursuant to Section 3 of Executive Order (EO) No. 79, the Mining Industry Coordinating Council (MICC) issued Resolution No. 6 on February 9, 2017, directing the conduct of a multi-stakeholder review on the performance of existing mining operations. The review aims to identify the needed interventions that would effectively address existing mining issues and concerns and recommend measures that will further improve the management and regulations in the mining sector. Two reviews have since been conducted covering 26 mining companies that were issued closure and suspension orders by the Department of Environment and Natural Resources (DENR), and the remaining 18 operating large-scale mining operations. The reviews aimed to assess the technical, legal, social, environmental, and economic aspects of the mining operations. The review was undertaken by Technical Review Teams (TRTs) and an Overall Team Leader commissioned by the MICC. In November 2020, the MICC directed the conduct of the third phase of the review covering the large-scale mining operations in Bangsamoro Autonomous Region in Muslim Mindanao (BARMM) and 22 quarry operations (Annex A). The review is intended to be an objective, fact-finding and science-based process to (a) identify gaps, issues, and concerns that limits the mining sector to contribute effectively on national and regional development, and (b) recommend needed interventions and policy measures to ensure a more responsible mining sector that will contribute to sustainable development. Specifically, it aims to (a) assess the performance of existing mining and quarry operations in five aspects namely, technical, legal, environment, social, and economic, and (b) identify necessary interventions to maximize the economic contribution of the industry further while minimizing its environmental and social externalities. The third phase of the review is expected to commence on the fourth quarter of 2021.</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
50	TFTAP	Conduct of an Objective, Fact-Finding and Science-Based Review of Performance of Existing Mining and Quarry Operations - Phase III_DOE	Department of Finance and Department of Environment and Natural Resources	1-Oct-2021	31-Mar-2024	<p>Pursuant to Section 3 of Executive Order (EO) No. 79, the Mining Industry Coordinating Council (MICC) issued Resolution No. 6 on February 9, 2017, directing the conduct of a multi-stakeholder review on the performance of existing mining operations. The review aims to identify the needed interventions that would effectively address existing mining issues and concerns and recommend measures that will further improve the management and regulations in the mining sector. Two reviews have since been conducted covering 26 mining companies that were issued closure and suspension orders by the Department of Environment and Natural Resources (DENR), and the remaining 18 operating large-scale mining operations. The reviews aimed to assess the technical, legal, social, environmental, and economic aspects of the mining operations. The review was undertaken by Technical Review Teams (TRTs) and an Overall Team Leader commissioned by the MICC. In November 2020, the MICC directed the conduct of the third phase of the review covering the large-scale mining operations in Bangsamoro Autonomous Region in Muslim Mindanao (BARMM) and 22 quarry operations (Annex A). The review is intended to be an objective, fact-finding and science-based process to (a) identify gaps, issues, and concerns that limits the mining sector to contribute effectively on national and regional development, and (b) recommend needed interventions and policy measures to ensure a more responsible mining sector that will contribute to sustainable development. Specifically, it aims to (a) assess the performance of existing mining and quarry operations in five aspects namely, technical, legal, environment, social, and economic, and (b) identify necessary interventions to maximize the economic contribution of the industry further while minimizing its environmental and social externalities. The third phase of the review is expected to commence on the fourth quarter of 2021.</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
52	CLIEP	Conference on Youth Education and the Future of Work	Department of Budget and Management	15-Jun-2024	15-Dec-2024	Youth are the future of productivity and economic growth, and their education is an investment in future productivity and national welfare. Divides in education lead to widening prosperity gaps and lower aggregate productivity. Understanding trends and implications and sharing effective measures to deal with educational divides among youth are crucial for APO members. The Asia-Pacific region accounts for more than 45% of the world's youth. With global youth unemployment on the rise, greater inclusion of young people, especially the disadvantaged, in the labor force is critical. Under the impact of the COVID-19 pandemic, persisting educational divides among the youth have become even more severe. Providing more equal opportunities, introducing policies to close the gaps, and offering more training in skills matching labor market needs for less advantaged young people are necessary. In this conference, programs to create a more conducive socioeconomic environment enabling disadvantaged young people to gain equal access to education and increase their employment prospects will be highlighted. In this context, the DAP, in partnership with APO, will implement a two-day conference on youth education and future of work in the public sector.
54	CPRDF	Course on Advanced Monitoring and Evaluation for Metro Manila Flood Management Project	Metropolitan Manila Development Authority	3-Jun-2024	30-Sep-2024	The course aims to enhance the skills and understanding of participants from the Metro Manila Development Authority (MMDA), particularly those involved in the MMFMP, on monitoring and evaluation, focusing on evaluation, which will allow them to work through relevant and impactful programs. Specifically, the course will provide participants with a deeper knowledge of monitoring and evaluation and enable them to prepare a well-defined terms of reference and to manage an evaluation study of their programs using appropriate statistical analysis and other methods.
55	CPPJS	Course on Basic Monitoring and Evaluation	Public Sector	19-Aug-2024	20-Dec-2024	The Course on Basic Monitoring and Evaluation (CBME) aims to equip government technical staff with the necessary knowledge, skills, and attitudes on monitoring and evaluation of programs and projects in relation to the project management cycle, and enable participants to assess programs and projects using various tools. By the end of this course, participants are expected to develop a comprehensive Monitoring and Evaluation (M&E) Plan.
56	CMPZR	Course on Basic Project Management	Various NLAs and GOCCs	3-Jun-2024	31-Aug-2024	The Course on Basic Project Management is a five-day live-out training designed to capacitate participants from National Government Agencies (NGAs), State Universities and Colleges (SUCs), Government-Owned and Controlled Corporations (GOCCs), and other attached agencies a fundamental knowledge and skills in developing, implementing, and monitoring projects.

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
57	CLRRD	Course on Basic Project Management for Sangguniang Kabataan (SK) Officials	National Youth Commission	19-Aug-2024	31-Oct-2024	The revised Rules and Regulations Implementing RA No. 10742, as amended by RA No. 11768, mandates the National Youth Commission (NYC) and the Department of the Interior and Local Government (DILG) with the assistance of the Development Academy of the Philippines (DAP), the Local Government Academy (LGA), the University of the Philippines – National College of Public Administration and Governance (UP-NCPAG), and in consultation with youth stakeholders to form a steering committee to jointly design and implement the mandatory and continuing training programs for Sangguniang Kabataan (SK) Officials (Rule V, Section 32). As part of the strategies for capacitating the SK, the NYC, together with DAP and other members of the Steering Committee will spearhead the implementation of the Continuing Training (CT) Program for SK Officials. For 2024, the DAP will conduct the Course on Basic Project Management for SK Officials, which aims to build the capabilities of SK officials in line with their mandated roles and functions, specifically on designing and implementing projects for the youth of their respective localities.
58	CMRAA	Crafting the Integrated Bar of the Philippines' Strategic Blueprint for 2024-2028	Integrated Bar of the Philippines	1-Jan-2024	31-Mar-2024	The IBP Strategic Planning Formulation is a series of workshops that is designed to assist the organization in crafting its Strategic Plan for 2024 to 2028. This is aimed at enhancing the organization's ability to fulfill its mission and support the Supreme Court's efforts to promote ethical legal practice in the Philippine Bar.

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
59	QERTH	Developing the Micro, Small and Medium Enterprise Development (MSMED) Plan for 2023-2028	Department of Trade and Industry	14-Aug-2023	29-Feb-2024	<p>The 2021 List of Establishments of the Philippine Statistics Authority (PSA) recorded a total of 1,080,810 business enterprises operating in the country. Of these, 1,076,279 (99.58%) are MSMEs. As the MSMEs form part of the backbone of the Philippine economy, generating more than half of the country's employment, the sector's role in economic regeneration, job creation, and poverty reduction is critical. Thus, it is important to rethink how MSMEs can survive and emerge strongly in the aftermath of the global health crisis. Revitalization of MSMEs is among the current administration's top priorities, as the government is fully committed to work together with all stakeholders in ensuring that MSMEs are protected and provided with ample opportunities not only to recover from crises, but to grow and thrive. MSME post-pandemic recovery and the promotion of digitalization, which are the focus of the MSME Summit 2022, are aligned with the priorities of the administration. To help MSMEs level up and succeed, there is a need for different sectors to be involved in ensuring a more cohesive government approach in creating a more sustainable environment for small businesses and stakeholders. With the conclusion of the MSMED Plan 2017-2022, the DTI is seeking assistance from the Development Academy of the Philippines (DAP) in facilitating the preparation of MSMED Plan for 2023-2028, as the DAP assisted the DTI in the preparation of said previous MSMED Plan. In response, the Academy is proposing to DTI the conduct of the project entitled "Developing the MSMED Plan for 2023-2028." This project proposal is also in line with the DAP's mandate to foster and support developmental forces at work in the nation's economy.</p>
60	CMRMV	Development of A Five-Year Strategic Plan for the Polytechnic University of the Philippines	Polytechnic University of the Philippines	1-Jan-2024	31-May-2024	<p>The Polytechnic University of the Philippines has requested the assistance of the DAP to guide and facilitate the formulation of a multi-year strategic plan for fiscal years 2024-2028. It currently has an Institutional Development Plan (IDP) that captures the 10 pillars of the institution measured through the corresponding Key Results Areas (KRA) and Key Performance Indicators (KPI) with targets. Such a development plan however does not include the needed profiling of programs and activities that should have effectively guided the university administration in its strategic plan execution. As the University prepares for the advent of the new administration the Office of the Vice President for Research, Extension, Planning, and Development, in coordination with the Office of the University President, proactively takes the initiative to ready a roadmap that can be adopted for the next term. Such an effort is seen as a welcome gesture to develop a university successor plan.</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
61	CMRPE	Development of a Five-Year Strategic Plan for the Rizal Technological University	Rizal Technological University	1-Oct-2023	30-Apr-2024	<p>The Rizal Technological University (RTU) was established in 1969. As part of the University of Rizal System, it was first known as the College of Rizal and eventually became autonomous in 1975. It is a state university that first used the curriculum plan on cooperative education, which is recognized by various industries, businesses, and agencies all over the country. Through Presidential Decree (PD) No. 674 the College of Rizal in Pasig and Rizal High School in Mandaluyong were merged in 1975. The decree authorized the expansion of curricular programs and the promotion of research in developing and conserving natural resources. After 19 years, by virtue of the Republic Act (RA) 3685, the college was converted into the Rizal Technological University on October 11, 1997. It is one of the first educational institutions in the Philippines to offer a degree in Astronomy. The University is tasked to provide highly professional, scientific, technological, and special instructions in the fields of engineering and technology, education, business, and entrepreneurial technology, and the programs that promote research, extension, and advanced studies in its areas of specialization. As of the Academic Year 2021–2022, the RTU has 28,013 enrolled students from both campuses. At present, the University Planning Center proactively takes the initiative to mobilize a university roadmap formulation that can be adopted for the next term. It intends to harmonize goals and plans set in the current strategic plan with that of the future plans of the upcoming President. It shall establish the university's current performance before defining the comprehensive long-term strategic direction for the next term. Among many things, the University Code must be made up-to-date and relevant in the decades to come through the crafting of the implementing rules and regulations, designing realistic modern plans and programs, and revising academic curricula consistent with the general education guidelines as issued by the Commission on Higher Education. These measures will assure the stability of University operations, from the</p>
63	RORPA	Development of a Quality Management System Certifiable to ISO 9001:2015	Professional Regulation Commission - Region XI	1-Jun-2023	20-Dec-2023	<p>Project aims to establish a robust and compliant quality management system (QMS) within the organization, aligned with the requirements of the ISO 9001:2015 international standard. The project will focus on developing and implementing a comprehensive QMS that ensures consistent delivery of high-quality products or services and enhances customer satisfaction.</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
64	QEROL	Development of a Quality Management System Certifiable to ISO 9001:2015 for the Office of the Assistant Chief of Staff for Financial Management, G10, Philippine Army	Philippine Army - Office of the Assistant Chief of Staff for Financial Management, G10	23-Nov-2022	15-Feb-2024	The Office of the Assistant Chief of Staff for Financial Management, G10 Philippine Army (OG10, PA), which was activated last 01 January 2021, serves as the adviser of the Commanding General on matters pertaining to budget and fiscal operations and facilitates the execution of Army appropriated and non-appropriated funds. The activation simplified the processes and management of the Philippine Army's financial and budgeting system which were being undertaken by two separate offices formerly known as the Management and Fiscal Office and the Army Resource Management Office. In pursuit of its transformation effort to be a world class Army by 2028, it continually improves its systems and processes. In this regard, the OG10, PA has requested the Development Academy of the Philippines (DAP) to provide technical assistance on the Development of a Quality Management System Certifiable to ISO 9001:2015 for the Office of the Assistant Chief of Staff for Financial Management, G10, Philippine Army.
65	QERDA	Development of a Quality Management System Certifiable to ISO 9001:2015 Standard for the BARMM - Office of the Chief Minister (BARMM-OCM)	BARMM - Office of the Chief Minister	15-May-2023	31-Mar-2024	The need for government agencies to improve quality in their operations and service delivery has never been more urgent in the light of the current Administration's thrust to enhance the social fabric through ensuring people-centered, clean, and efficient governance, as cited in the "Malasakit" pillar of the Philippine Development Plan 2017-2022. To this goal, the government is leveraging the priorities of its Results-Based Performance Management System, and its people-centered Performance-Based Incentive System under Executive Order No. 80, s. 2012. This is further strengthened with the enactment of Republic Act No. 11032, otherwise known as the Ease of Doing Business and Efficient Government Service Delivery Act of 2018, which aims to establish transparency, efficiency, and quality in the delivery of government services and ensure citizen satisfaction, thereby improving the competitiveness of the country. There is also an urgent call to improve the citizens' faith and trust in the government's capacity to make the Filipino lives better, safer, and healthier. This clear and compelling direction of the Administration further intensifies the need for government agencies to comply with Executive Order No. 605, Institutionalizing the Structure, Mechanisms, and Standard to Implement the Government Quality Management Program, which was issued to effect improvement in public sector performance by ensuring the consistency of products and services through quality processes. Effective management and good governance are essential elements of quality that can be achieved through an effective Quality Management System (QMS). Aligning an organization's planning, service, and support operations to ISO 9001 International Standard is one reliable approach in establishing a QMS. This methodology provides a clear perspective of the quality system requirements and the areas of control to ensure consistency in the quality of services and continuous process improvement intended to generate approaches to improve citizen satisfaction. The Bangsamoro Autonomous Region in Muslim Mindanao

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
69	TFTPS	Development of the Minimum Viable Product (MVP) Phase 2 of the Data Observatory Philippines Project	National Economic and Development Authority	1-Jan-2024	30-Nov-2024	Mandated to pioneer innovations that strengthen the government, the DAP, led by the CSF-DAIL, is developing a data platform called the Data Observatory Philippines (DOPh) to facilitate data sharing among public and private sectors for enhancing data access and stimulating data re-use. It is an AI-powered single search facility that collects, transforms, and virtualizes big and open data in real-time from various sources, including public and private sector data holdings. With this comprehensive data coverage, the DOPh serves as a data platform complementing traditional data in development policy, planning, and monitoring and accelerating the development and adoption of data solutions.
70	HEPPS	Disaster Waste Management Training for Pasay City LGU	Various LGUs	11-Nov-2024	30-Nov-2024	The Public Offering on Disaster Waste Management is a five-day (November 18-22, 2024) training intended for Pasay City Local Government Unit, on the management of wastes generated or exposed by different natural hazards or disaster events. The training will be a mix of lectures, discussions, and activities focused on disaster waste management and its four phases namely; (1) Preparedness Phase; (2) Emergency/Relief Phase; (3) Recovery Phase and; (4) Reconstruction Phase. Specific sets of actions for each of the four phases will be tackled, after which LGU participants will be given time to draft their SOPs for the four phases based on the environmental context and resources of their respective localities.
71	RORKB	Effective Communication Skills and Interpersonal Relations Training	Department of Health - Davao Center for Health Development	15-Aug-2024	15-Dec-2024	The Department of Health – Davao Center for Health Development (DOH-DCHD) aims to enhance communication and interpersonal skills within its workforce. Recognizing these competencies as essential pillars of effective public health service delivery, DOH-DCHD aims to empower its personnel with the precision and empathy needed to foster constructive relationships and deliver exceptional care to the community. By collaborating with the Development Academy of the Philippines (DAP), DOH-DCHD seeks to leverage DAP's specialized training and technical expertise to fortify its capacity to navigate diverse healthcare challenges and advance public sector excellence. This strategic initiative underscores a commitment to promoting health equity and resilience in the Davao Region, ensuring sustainable improvements in healthcare services and addressing emerging health needs through impactful interventions.

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
72	MLRUF	Executive Course in Public Management Batch 4	Philippine Air Force	1-Nov-2022	31-Mar-2024	<p>This is a twinning program between the DAP-GSPDM and Philippine Air Force Officers School. The Executive Course in Public Management is conducted in alignment with the PAFOS's Squadron Officer Course. It will be composed of two modules as follows: Research Module Course Description: This course introduces students to the fundamental research process, methodologies and techniques in public management. It covers qualitative, quantitative and mixed methods of data collection and analysis. It shall equip students with the critical analysis and proficiency in conducting basic research. Management Module Course Description: This course is designed as a broad overview of the critical theoretical/practical issues and trends pertaining to public organizations and their management, with emphasis on applications to both "micro" (i.e., inside the organization) and "macro" (i.e., external relations and strategy) organizational issues. It explores adaptive and innovative strategies and policy perspectives that may turn organizational challenges into opportunities.</p>
73	MLRVF	Executive Course in Public Management Batch 5	Philippine Air Force	1-May-2023	1-Jul-2024	<p>This is a twinning program between the DAP-GSPDM and Philippine Air Force Officers School. The Executive Course in Public Management is conducted in alignment with the PAFOS's Squadron Officer Course. It will be composed of two modules as follows: Research Module Course Description: This course introduces students to the fundamental research process, methodologies and techniques in public management. It covers qualitative, quantitative and mixed methods of data collection and analysis. It shall equip students with the critical analysis and proficiency in conducting basic research. Management Module Course Description: This course is designed as a broad overview of the critical theoretical/practical issues and trends pertaining to public organizations and their management, with emphasis on applications to both "micro" (i.e., inside the organization) and "macro" (i.e., external relations and strategy) organizational issues. It explores adaptive and innovative strategies and policy perspectives that may turn organizational challenges into opportunities.</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
74	MLRWF	Executive Course in Public Management Batch 6	Philippine Air Force	1-Nov-2023	31-Dec-2024	This is a twinning program between the DAP-GSPDM and Philippine Air Force Officer School. The Executive Course in Public Management is conducted in alignment with the PAFOS' Squadron Officer Course. It will be composed of two modules as follows: Research Module Course Description: This course introduces students to the fundamental research process, methodologies and techniques in public management. It covers qualitative, quantitative and mixed methods of data collection and analysis. It shall equip students with the critical analysis and proficiency in conducting basic research. Management Module Course Description: This course is designed as a broad overview of the critical theoretical/practical issues and trends pertaining to public organizations and their management, with emphasis on applications to both "micro" (i.e., inside the organization) and "macro" (i.e., external relations and strategy) organizational issues. It explores adaptive and innovative strategies and policy perspectives that may turn organizational challenges into opportunities.
76	MORHU	Executive Course on Foresight and Futures for Mindanao State University - General Santos City	Mindanao State University	1-Jul-2023	30-Jun-2024	The Executive Course on Foresight and Futures Thinking for Mindanao State University – General Santos will introduce the praxis of Futures Thinking, an equal take on theory and practice towards futures intelligence and futures literacy. Looking through the FT lens, it aims to relate futures as an asset, tool, and resource. Moreover, the course will delve into the use of the futures concept to anticipate better outcomes and transform today.
77	MOROD	Executive Course on Foresight and Futures Thinking for Bulacan Agricultural State College	Bulacan National Agricultural State College	6-Sep-2023	31-Dec-2023	The Executive Course on Foresight and Futures Thinking for Bulacan Agricultural State College will introduce the praxis of Futures Thinking (FT), an equal take on theory and practice towards futures intelligence and futures literacy. Looking through the FT lens, it aims to relate futures as an asset, tool, and resource. Moreover, the course will delve into the use of the futures concept to anticipate better outcomes and transform today.
78	MORHV	Executive Course on Foresight and Futures Thinking for Southern Leyte State University	Southern Leyte State University	15-Oct-2023	30-Jun-2024	The Executive Course on Foresight and Futures Thinking (FT) for the Southern Leyte State University (SLSU) will introduce the praxis of Futures Thinking, an equal take on theory and practice towards futures intelligence and futures literacy. Looking through the FT lens, it aims to relate futures as an asset, tool and resource. Moreover, the course will delve into the use of the futures concept to anticipate better outcomes and transform today.

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
79	MIRBA	Executive Course on Program Administration and Quality Management	Congress	1-Oct-2023	31-Mar-2024	<p>The Legislative Power is vested in the Congress of the Philippines which consists of the Senate and House of Representatives. Upon their shoulders are upholding the Philippine Constitution and crafting laws, it is then of vital importance that the human resource under these houses is equipped with organizational management and management analysis skills in order for them to function as an efficient support to our law-makers. The Secretariat of the House of Representatives (HRep) is committed to provide technical support to its members. This intertwines with one of the HRep's Core Values which is Excellence – Pursuing continuous learning and growth of the organization and its human resources to provide the highest quality of service. For an institution that is inundated with bills and resolutions constantly, it's a necessity for its workforce to be equipped with program administration and management competency skill set. Through the Executive Course on Program Administration and Quality Management (EC PAQM), the Development Academy of the Philippines (DAP) - Graduate School of Public Development and Management (GSPDM) has once again responded to the call of government institutions to aid them in ensuring that our national workforce is capacitated with the right skills that are relevant to the current tides. The GSPDM is honored to take part in training the senior and junior staff of the HRep on Program Management. Participants who have successfully attended the complete course hours and submitted all course academic requirements will automatically receive a 3-academic credit units to the Master in Public Management (MPM) program's PMM 214: Program Administration and Quality Management (PAQM), if they enroll in the said program within a year of completing the certificate course.</p>
80	ROPTR	Executive Course on Writing of Systematic Literature Review for Publication	Public Sector	15-Mar-2024	31-Jul-2024	<p>This aims for the participants to craft high-quality systematic review of literature which shall enable them to create a robust research papers.</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
82	GYGAE	Foresight and Anticipatory Governance (2024)	Department of Budget and Management	1-Jan-2024	31-Dec-2024	The Development Academy of the Philippines (DAP) contributes to effectively addressing the disruptive challenges brought by a VUCA environment through innovative programs and projects. As a knowledge institution, the Academy recognizes that enhancing the ability of organizations and institutions to anticipate, respond, and adapt to rapidly changing environments have become increasingly important. It is also for this reason that organizations around the world are building and institutionalizing competencies on innovation, agile, and futures thinking to build a more robust, resilient, and future-ready organization. According to OECD, a strategic foresight and futures thinking should not be regarded as an optional intervention to the decision-making, but rather a vital part of it. Aligned with the Development Academy of the Philippines (DAP)'s thrust to further develop the capacities of the public sector to be more resilient, agile, and innovative, the DAP through its Center for Strategic Futures (CSF) spearheads the Foresight and Anticipatory Governance Program. The program aims to help shape a future-aware and future-ready organizations by institutionalizing competencies on foresight and innovation. It aligns with the objectives of Ambisyon 2040, the Philippine Development Plan 2023-2028, and innovation policies such as advancing research and innovation in the country.
85	QBGZF	GQMP 2024: Capability Building Intervention on Quality Management System (QMS)	Various NGAs	15-Jan-2024	30-Dec-2024	The GQMP shall implement various Capability Building Interventions in the Quality Management System particularly Training Courses on Knowledge Management, QMS Requirements and Documentation, Auditing QMS, 5S and Business Excellence Self-Assessment to selected beneficiary agencies (BAs). The program integrates the use of various process/service quality improvement tools and techniques, such as risk management, Self-assessment and Knowledge Management among others. all these are directed to enhance the implementation of the BA's Quality Management System.

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
86	QDGZO	GQMP 2024: Citizen Satisfaction Survey Towards the Institutionalization of Service Quality Standards of Frontline Government Agencies	Various NGAs	1-Jan-2024	31-Dec-2024	The project on "Institutionalizing Service Quality Standard (SQS) in Frontline Government Services" is part of the continuing intervention under the Government Quality Management Program (GQMP), specifically, under the GQMP Component 2 on Quality Measurement and Standardization. This year 2024, the SQS Project intends to continue its initiative in conducting the biennial Citizen and Business Satisfaction Surveys through the 2024 Citizen Satisfaction Survey (CitSat). The CitSat is an integral part of the whole-of-government approach to measuring citizen satisfaction and developing service quality standards (SQS) for a citizen-centered frontline government service using an "outside-in" perspective. In addition, the project intends to facilitate the completion of the SQS Handbook to guide frontline government agencies in the adoption of the evidence-based SQS. It will also be updated to include the SQS for fully online service delivery. Thus, a pilot survey using probability-based sampling of clients who transacted completely online will be conducted.
87	QDGZX	GQMP 2024: Conduct of the Government Quality Management Program Evaluation	Department of Budget and Management	29-Jan-2024	31-Jul-2024	This project pertains to one of the flagship GAA-funded programs of the DAP currently being implemented by the Productivity and Development Center, that is - the Government Quality Management Program (GQMP). This project aims to facilitate the evaluation of the program by providing the needed technical and logistical assistance.

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
88	QEGAG	GQMP 2024: Development of a QMS Certifiable to ISO 9001:2015 for the Batanes State College	Batanes State College	1-Mar-2024	31-Mar-2025	<p>The Administration is committed to achieving economic and social transformation for a prosperous, inclusive, and resilient society as detailed in the Philippine Development Plan (PDP) 2023-2028. In pursuing this overarching goal, the practice of open, efficient, and accountable governance is required. Chapter 14 Outcome 3 of the PDP 2023-2028 on government functions, systems, and mechanisms rationalized and strengthened identified raising of productivity performance of agencies as one of its strategies. Contributory to this strategy is the strengthening of the implementation of the Government Quality Management Program, results-based performance management system standards, and the Development Academy of the Philippines' (DAP) productivity capability development programs, as well as the adoption of the Philippine Quality Award performance excellence framework. This imperative direction in the PDP 2023-2028 further strengthens the need for government agencies to comply with Executive Order No. 605, s. 2007 Institutionalizing the Structure, Mechanisms, and Standards to Implement the Government Quality Management Program (GQMP). The DAP, as the National Productivity Organization and the Advocacy and Capability-Building arm of the Government Quality Management Committee, will continue levelling up its quality improvement initiatives aimed at enhancing government agencies' performance in delivering quality services and broadening government-wide quality improvement to ensure that Filipino citizens will greatly benefit from the process and system improvement initiatives. Consequently, the Batanes State College (BSC) created through Republic Act 9314 (RA 9314), is mandated to provide collegiate occupational, technological, and professional training in the fields of fishery, agriculture, environmental sciences, and other related fields of studies. In line with its mission to provide holistic education relevant to the business and industry, supportive of sustainable development for world-class human resources who are self-reliant for better quality of lives and</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
89	QEGAF	GQMP 2024: Development of a QMS Certifiable to ISO 9001:2015 for the City Of Meycauayan	City Government of Meycauayan, Bulacan	1-Mar-2024	31-Mar-2025	<p>The Administration is committed to achieving economic and social transformation for a prosperous, inclusive, and resilient society as detailed in the Philippine Development Plan (PDP) 2023-2028. In pursuing this overarching goal, the practice of open, efficient, and accountable governance is required. Chapter 14 Outcome 3 of the PDP 2023-2028 on government functions, systems, and mechanisms rationalized and strengthened identified raising of productivity performance of agencies as one of its strategies. Contributory to this strategy is the strengthening of the implementation of the Government Quality Management Program, results-based performance management system standards, and the Development Academy of the Philippines' (DAP) productivity capability development programs, as well as the adoption of the Philippine Quality Award performance excellence framework. This imperative direction in the PDP 2023-2028 further strengthens the need for government agencies to comply with Executive Order No. 605, s. 2007 Institutionalizing the Structure, Mechanisms, and Standards to Implement the Government Quality Management Program (GQMP). The DAP, as the National Productivity Organization and the Advocacy and Capability-Building arm of the Government Quality Management Committee, will continue levelling up its quality improvement initiatives aimed at enhancing government agencies' performance in delivering quality services and broadening government-wide quality improvement to ensure that Filipino citizens will greatly benefit from the process and system improvement initiatives. Consequently, the City Government of Meycauayan (CGM) created through Republic Act 9356 (RA 9356), is mandated to ensure and support, among other things, the preservation and enrichment of culture, promote health and safety, enhance the right of the people to a balanced ecology, encourage and support the development of appropriate and self-reliant scientific and technological capabilities, improve public morals, enhance economic prosperity and social</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
90	QEGBC	GQMP 2024: Development of a Quality Management System Certifiable to ISO 9001:2015 Standard for the Basilan State College	Various SUCs	16-May-2024	31-Dec-2024	<p>The Administration is dedicated to realizing economic and social transformation to foster a prosperous, inclusive, and resilient society, as outlined in the Philippines Development Plan (PDP) 2023-2028. In alignment with this overarching objective, it is essential to uphold the principles of open, efficient, and accountable governance. Specifically, Chapter 14 Outcome 3 of the PDP focuses on rationalizing and fortifying government functions, systems, and mechanisms through enhancing the productivity performance of agencies as one of the key strategies. This imperative direction in the PDP 2023-2028 further strengthens the need for government agencies to comply with Executive Order No. 605, s. 2007 Institutionalizing the Structure, Mechanisms, and Standards to Implement the Government Quality Management Program (GQMP). The DAP, as the National Productivity Organization and the advocacy and capability-building arm of the Government Quality Management Committee, will continue levelling up its quality improvement initiatives aimed at enhancing government agencies' performance in delivering quality services and broadening government-wide quality improvement to ensure that Filipino citizens will greatly benefit from the process and system improvement initiatives. Consequently, the Basilan State College (BaSC), a leading institution of excellence in innovative instruction and creative research and extension programs and projects, directed towards lasting peace and total human development, created, and established pursuant to Presidential Decree 1943, promulgated on 27 June 1984, seeks to continually improve the delivery of its services and transform its current management system into an ISO 9001:2015-Certifiable Quality Management System (QMS). The BaSC signified its interest and commitment and was selected as one of the GQMP Beneficiary Agencies that will receive technical assistance from the DAP for the establishment of a QMS certifiable status eligible to ISO 9001:2015 standard. In this regard, the DAP is implementing the project entitled, "Development of a Quality</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
91	QEGAN	GQMP 2024: Development of a Quality Management System Certifiable to ISO 9001:2015 Standard for the City Government of Caloocan	City Government of Caloocan	1-Mar-2024	31-Dec-2024	<p>The Administration is committed to achieving economic and social transformation for a prosperous, inclusive, and resilient society as detailed in the Philippine Development Plan (PDP) 2023-2028. In pursuing this overarching goal, the practice of open, efficient, and accountable governance is required. Chapter 14 Outcome 3 of the PDP 2023-2028 on government functions, systems, and mechanisms rationalized and strengthened identified raising of productivity performance of agencies as one of its strategies. Contributory to this strategy is the strengthening of the implementation of the Government Quality Management Program, results-based performance management system standards, and the Development Academy of the Philippines' (DAP) productivity capability development programs, as well as the adoption of the Philippine Quality Award performance excellence framework. This imperative direction in the PDP 2023-2028 further strengthens the need for government agencies to comply with Executive Order No. 605, s. 2007 Institutionalizing the Structure, Mechanisms, and Standards to Implement the Government Quality Management Program (GQMP). The DAP, as the National Productivity Organization and the Advocacy and Capability-Building arm of the Government Quality Management Committee, will continue leveling up its quality improvement initiatives aimed at enhancing government agencies' performance in delivering quality services and broadening government-wide quality improvement to ensure that Filipino citizens will greatly benefit from the process and system improvement initiatives. Consequently, the City Government of Caloocan (CG of Caloocan) was created through Republic Act No. 3278, or "An Act Creating the City of Caloocan". is mandated to promote the general welfare of the City and its constituents through the efficient, effective, relevant, and economical governance, in line with its mission The City of commits itself in uplifting the overall well-being of its residents, to usher in inclusive economic growth, to bring forth a healthy working environment, and</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
92	QEGAP	GQMP 2024: Development of a Quality Management System Certifiable to ISO 9001:2015 Standard for the City Government of Iloilo	City Government of Iloilo	1-Mar-2024	31-Dec-2024	<p>The Administration is committed to achieving economic and social transformation for a prosperous, inclusive, and resilient society, as detailed in the Philippine Development Plan (PDP) 2023-2028. In pursuing this overarching goal, the practice of open, efficient, and accountable governance is required. Chapter 14 Outcome 3 of the PDP 2023-2028 on government functions, systems, and mechanisms rationalized and strengthened identified raising of productivity performance of agencies as one of its strategies. Contributory to this strategy is strengthening the implementation of the Government Quality Management Program, results-based performance management system standards, and the Development Academy of the Philippines' (DAP) productivity capability development programs, as well as adopting the Philippine Quality Award performance excellence framework. This imperative direction in the PDP 2023-2028 further strengthens the need for government agencies to comply with Executive Order No. 605, s. 2007 Institutionalizing the Structure, Mechanisms, and Standards to Implement the Government Quality Management Program (GQMP). The DAP, as the National Productivity Organization and the Advocacy and Capability-Building arm of the Government Quality Management Committee, will continue leveling up its quality improvement initiatives aimed at enhancing government agencies' performance in delivering quality services and broadening government-wide quality improvement to ensure that Filipino citizens will greatly benefit from the process and system improvement initiatives. Consequently, the City Government of Iloilo (CG of Iloilo) was created through RA No. 7160, s. 1991 is mandated to ensure and support, among other things, the preservation and enrichment of culture, promote health and safety, enhance the right of the people to a balanced ecology, encourage and support the development of appropriate and self-reliant scientific and technological capabilities, improve public morals, enhance economic prosperity and social justice, promote full</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
93	QEGAR	GQMP 2024: Development of a Quality Management System Certifiable to ISO 9001:2015 Standard for the City Government of Navotas	City Government of Navotas	1-Mar-2024	31-Dec-2024	<p>The Administration is committed to achieving economic and social transformation for a prosperous, inclusive, and resilient society as detailed in the Philippine Development Plan (PDP) 2023-2028. In pursuing this overarching goal, the practice of open, efficient, and accountable governance is required. Chapter 14 Outcome 3 of the PDP 2023-2028 on government functions, systems, and mechanisms rationalized and strengthened identified raising of productivity performance of agencies as one of its strategies. Contributory to this strategy is the strengthening of the implementation of the Government Quality Management Program, results-based performance management system standards, and the Development Academy of the Philippines' (DAP) productivity capability development programs, as well as the adoption of the Philippine Quality Award performance excellence framework. This imperative direction in the PDP 2023-2028 further strengthens the need for government agencies to comply with Executive Order No. 605, s. 2007 Institutionalizing the Structure, Mechanisms, and Standards to Implement the Government Quality Management Program (GQMP). The DAP, as the National Productivity Organization and the Advocacy and Capability-Building arm of the Government Quality Management Committee, will continue levelling up its quality improvement initiatives aimed at enhancing government agencies' performance in delivering quality services and broadening government-wide quality improvement to ensure that Filipino citizens will greatly benefit from the process and system improvement initiatives. The Local Government of Navotas gained full independence as a distinct municipality through the enforcement of the Philippine Commission Act No. 142 in 1906, and was proclaimed as a city in June 24, 2007 by virtue of Republic Act No. 9387. Aligned with their mission to harness resources to serve the needs of its constituency towards industrialization through dedicated and accountable public officials and an empowered citizenry, the City Government of Navotas</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
94	QEGAW	GQMP 2024: Development of a Quality Management System Certifiable to ISO 9001:2015 Standard for the City Government of Pasig	City Government of Pasig	1-Mar-2024	31-Dec-2024	<p>The Administration is committed to achieving economic and social transformation for a prosperous, inclusive, and resilient society as detailed in the Philippine Development Plan (PDP) 2023-2028. In pursuing this overarching goal, the practice of open, efficient, and accountable governance is required. Chapter 14 Outcome 3 of the PDP 2023-2028 on government functions, systems, and mechanisms rationalized and strengthened identified raising of productivity performance of agencies as one of its strategies. Contributory to this strategy is the strengthening of the implementation of the Government Quality Management Program, results-based performance management system standards, and the Development Academy of the Philippines' (DAP) productivity capability development programs, as well as the adoption of the Philippine Quality Award performance excellence framework. This imperative direction in the PDP 2023-2028 further strengthens the need for government agencies to comply with Executive Order No. 605, s. 2007 Institutionalizing the Structure, Mechanisms, and Standards to Implement the Government Quality Management Program (GQMP). The DAP, as the National Productivity Organization and the Advocacy and Capability-Building arm of the Government Quality Management Committee, will continue leveling up its quality improvement initiatives aimed at enhancing government agencies' performance in delivering quality services and broadening government-wide quality improvement to ensure that Filipino citizens will greatly benefit from the process and system improvement initiatives. Consequently, the City Government of Pasig created through Republic Act 7829 envisions itself to be the exemplar of participatory good governance where communities enjoy a high quality of life in a competitive and inclusive economy, ecologically balanced environment, innovative and resilient infrastructure guided by a responsive, transparent, and accountable government. In line with its mission to uphold the principle of participatory governance, the City Government of</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
95	QEGZQ	GQMP 2024: Development of a Quality Management System Certifiable to ISO 9001:2015 Standard for the Games and Amusements Board	Games and Amusements Board	1-Jan-2024	31-Dec-2024	<p>The Administration is committed to achieving economic and social transformation for a prosperous, inclusive, and resilient society as detailed in the Philippine Development Plan (PDP) 2023-2028. In pursuing this overarching goal, the practice of open, efficient, and accountable governance is required. Chapter 14 Outcome 3 of the PDP 2023-2028 on government functions, systems, and mechanisms rationalized and strengthened identified raising of productivity performance of agencies as one of its strategies. Contributory to this strategy is the strengthening of the implementation of the Government Quality Management Program, results-based performance management system standards, and the Development Academy of the Philippines' (DAP) productivity capability development programs, as well as the adoption of the Philippine Quality Award performance excellence framework. This imperative direction in the PDP 2023-2028 further strengthens the need for government agencies to comply with Executive Order No. 605, s. 2007 Institutionalizing the Structure, Mechanisms, and Standards to Implement the Government Quality Management Program (GQMP). The DAP, as the National Productivity Organization and the Advocacy and Capability-Building arm of the Government Quality Management Committee, will continue levelling up its quality improvement initiatives aimed at enhancing government agencies' performance in delivering quality services and broadening government-wide quality improvement to ensure that Filipino citizens will greatly benefit from the process and system improvement initiatives. Consequently, the Games and Amusement Board (GAB) created through Executive Order No. 120 (s. 1948) and re-organized through Executive Order No. 392 (s. 1951), is mandated to regulate and supervise professional sports and allied activities to combat and prevent the existence and proliferation of illegal bookie joints and other forms of organized illegal gambling connected with all play-for-pay sports and amusement games. In line with its mission of enriching of the Philippine</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
96	QEGAX	GQMP 2024: Development of a Quality Management System Certifiable to ISO 9001:2015 Standard for the Municipal Government of Candelaria, Zambales	Municipal Government of Candelaria, Zambales	1-Mar-2024	30-Aug-2024	<p>The Administration is committed to achieving economic and social transformation for a prosperous, inclusive, and resilient society as detailed in the Philippine Development Plan (PDP) 2023-2028. In pursuing this overarching goal, the practice of open, efficient, and accountable governance is required. Chapter 14 Outcome 3 of the PDP 2023-2028 on government functions, systems, and mechanisms rationalized and strengthened identified raising of productivity performance of agencies as one of its strategies. Contributory to this strategy is the strengthening of the implementation of the Government Quality Management Program, results-based performance management system standards, and the Development Academy of the Philippines' (DAP) productivity capability development programs, as well as the adoption of the Philippine Quality Award performance excellence framework. This imperative direction in the PDP 2023-2028 further strengthens the need for government agencies to comply with Executive Order numbered 605, s. 2007 Institutionalizing the Structure, Mechanisms, and Standards to Implement the Government Quality Management Program (GQMP). The DAP, as the National Productivity Organization and the Advocacy and Capability-Building arm of the Government Quality Management Committee, will continue levelling up its quality improvement initiatives aimed at enhancing government agencies' performance in delivering quality services and broadening government-wide quality improvement to ensure that Filipino citizens will greatly benefit from the process and system improvement initiatives. Consequently, the Municipal Government of Candelaria (MGC) created by virtue of the decree issued on 2 December 1872 by the Spanish Governor General who was then the Chief Executive of the Province of Zambales, is mandated to ensure and support, among other things, the preservation and enrichment of culture, promote health and safety, enhance the right of the people to a balanced ecology, encourage and support the development of appropriate and self-reliant</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
97	QEGAM	GQMP 2024: Development of a Quality Management System Certifiable to ISO 9001:2015 Standard for the National Fisheries Research and Development Institute	National Fisheries Research and Development Institute	1-Mar-2024	31-Dec-2024	<p>The Administration is committed to achieving economic and social transformation for a prosperous, inclusive, and resilient society as detailed in the Philippine Development Plan (PDP) 2023-2028. In pursuing this overarching goal, the practice of open, efficient, and accountable governance is required. Chapter 14 Outcome 3 of the PDP 2023-2028 on government functions, systems, and mechanisms rationalized and strengthened identified raising of productivity performance of agencies as one of its strategies. Contributory to this strategy is the strengthening of the implementation of the Government Quality Management Program, results-based performance management system standards, and the Development Academy of the Philippines' (DAP) productivity capability development programs, as well as the adoption of the Philippine Quality Award performance excellence framework. This imperative direction in the PDP 2023-2028 further strengthens the need for government agencies to comply with Executive Order No. 605, s. 2007 Institutionalizing the Structure, Mechanisms, and Standards to Implement the Government Quality Management Program (GQMP). The DAP, as the National Productivity Organization and the Advocacy and Capability-Building arm of the Government Quality Management Committee, will continue leveling up its quality improvement initiatives aimed at enhancing government agencies' performance in delivering quality services and broadening government-wide quality improvement to ensure that Filipino citizens will greatly benefit from the process and system improvement initiatives. Consequently, the National Fisheries Research and Development Institute (NFRDI) is an attached agency of the Department of Agriculture (DA) created through Section 86 of Republic Act (R.A.) 8550, also known as the "Philippine Fisheries Code of 1998", and amended by R.A. 10654, is mandated to conduct research and development (R&D) for fisheries. NFRDI was established in recognition of the critical role of fisheries R&D in developing, managing, conserving, and protecting the</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
98	QEGAQ	GQMP 2024: Development of a Quality Management System Certifiable to ISO 9001:2015 Standard for the Provincial Government of Quezon	Provincial Government of Quezon	1-Mar-2024	31-Dec-2024	The Provincial Government of Quezon (PCQ), a local government unit established by virtue of Republic Act No. 14, mandated by the Republic Act (RA) 7160 as a political and corporate unit of government, serves as a dynamic mechanism for developmental processes and effective governance of local government units within its territorial jurisdiction. In line with its mission to maximize its full potentials to be the prime agri-tourism destination in the region, through a sustainable investment-friendly environment, optimized utilization of resources, provision of infrastructures and support services, and harmonization of policies and programs, the PGQ seeks to continually improve the delivery of its services and transform its current management system into an ISO 9001:2015-certified Quality Management System (QMS). The PGQ signified its interest and commitment and was selected as one of the GQMP Beneficiary Agencies that will receive technical assistance from the DAP for the establishment of a QMS certifiable status eligible to ISO 9001:2015 standard.

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
99	QEGAO	GQMP 2024: Development of a Quality Management System Certifiable to ISO 9001:2015 Standard for the Provincial Hospital of Sultan Kudarat	Provincial Hospital of Sultan Kudarat	1-Mar-2024	31-Dec-2024	<p>The need for government agencies to improve quality in their operations and service delivery has never been more urgent in the light of the current Administration's thrust, as cited in the Philippine Development Plan. To this goal, the government is leveraging the priorities of its Results-Based Performance Management System, and its people-centered Performance-Based Incentive System under Executive Order No. 80, s. 2012. This is further strengthened with the enactment of Republic Act No. 11032, otherwise known as the Ease of Doing Business and Efficient Government Service Delivery Act of 2018, which aims to establish transparency, efficiency, and quality in the delivery of government services and ensure citizen satisfaction, thereby improving the competitiveness of the country. There is also an urgent call to improve the citizens' faith and trust in the government's capacity to make the Filipino lives better, safer, and healthier. This clear and compelling direction of the Administration further intensifies the need for government agencies to comply with Executive Order No. 605, Institutionalizing the Structure, Mechanisms, and Standard to Implement the Government Quality Management Program, which was issued to effect improvement in public sector performance by ensuring the consistency of products and services through quality processes. Effective management and good governance are essential elements of quality that can be achieved through an effective Quality Management System (QMS). Aligning an organization's planning, service, and support operations to ISO 9001 International Standard is one reliable approach in establishing a QMS. This methodology provides a clear perspective of the quality system requirements and the areas of control to ensure consistency in the quality of services and continuous process improvement intended to generate approaches to improve citizen satisfaction. In this regard, the Academy is implementing the project entitled, "GQMP 2024: QMS Development for the Provincial Hospital of Sultan Kudarat.</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
100	QEGBD	GQMP 2024: Development of a Quality Management System Certifiable to ISO 9001:2015 Standard for the University of the Philippines System Administration	Various SUCs	16-May-2024	31-Dec-2024	<p>The Administration is dedicated to realizing economic and social transformation to foster a prosperous, inclusive, and resilient society, as outlined in the Philippines Development Plan (PDP) 2023-2028. In alignment with this overarching objective, it is essential to uphold the principles of open, efficient, and accountable governance. Specifically, Chapter 14 Outcome 3 of the PDP focuses on rationalizing and fortifying government functions, systems, and mechanisms through enhancing the productivity performance of agencies as one of the key strategies. This imperative direction in the PDP 2023-2028 further strengthens the need for government agencies to comply with Executive Order No. 605, s. 2007 Institutionalizing the Structure, Mechanisms, and Standards to Implement the Government Quality Management Program (GQMP). The DAP, as the National Productivity Organization and the advocacy and capability-building arm of the Government Quality Management Committee, will continue levelling up its quality improvement initiatives aimed at enhancing government agencies' performance in delivering quality services and broadening government-wide quality improvement to ensure that Filipino citizens will greatly benefit from the process and system improvement initiatives. Consequently, the University of the Philippines System Administration (UPSA) created pursuant to Section 8 of the Resolution Reorganizing the University of the Philippines (UP) into a UP System, which was adopted at the 825th UP Board of Regents Meeting on December 21, 1972, is mandated to support UP's mandate as the national university of the Philippines pursuant to its 2008 Charter, or Republic Act (RA) No. 9500, to perform its unique and distinctive leadership in higher education and development, the seeks to continually improve the delivery of its services and transform its current management system into an ISO 9001:2015-Certifiable Quality Management System (QMS). The UPSA signified its interest and commitment and was selected as one of the GQMP Beneficiary Agencies that</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
101	QEGAL	GQMP 2024: Expansion of the ISO 9001:2015 - Certified Quality Management System of the Zamboanga Peninsula Polytechnic State University	Zamboanga Peninsula Polytechnic State University	1-Mar-2024	31-Dec-2024	The Zamboanga Peninsula Polytechnic State University (ZPPSU), a state university, mandated by Legal Republic Act 11187 to conduct technology research for commercialization purposes, linkages with industries and manufacturers, and shall have the sole authority to determine the details of program success in terms of its collaboration and partnership with other agencies and domestic or foreign industries, has successfully established its Quality Management System (QMS) and has been sustaining its ISO certification since date of first certification. The existing QMS scope covers the Course Design, Development and Provision of Maritime Education. However, the ZPPSU's other programs and courses, have yet to be included in the ISO 9001-certified QMS of the agency. To sustain and ensure the consistent delivery of value-adding public services and continual improvement of the agency's systems and processes, the ZPPSU has expressed its interest and commitment to expand its ISO 9001:2015-certified QMS to maximize its benefits and effect quality improvement in the delivery of its services. After careful consideration based on the direct impact on the effectiveness of enhancing service quality and efficiency, contributing to overall improvement in public service delivery, the DAP is implementing the project entitled, "Expansion of the ISO 9001:2015-Certified Quality Management System of the Zamboanga Peninsula Polytechnic State University."
102	QDGBE	GQMP 2024: Foundational Inputs for Enhancing Quality Management System Certification Approach	Department of Budget and Management	16-Jul-2024	31-Mar-2025	The adoption of a Quality Management System (QMS) in Philippine public sector organizations (PSOs) is driven by the need to address longstanding issues of bureaucratic inefficiency, corruption, and lack of accountability. By establishing a standardized approach to quality management, the government aims to foster a culture of continuous improvement and customer satisfaction, ultimately leading to better public trust and socio-economic development. Despite these intentions, the implementation of QMS in Philippine public sector organizations has faced numerous challenges. These include resistance to change, limited resources, and varying levels of commitment across different agencies. With the increasing number of government agencies adopting and earning certification to ISO 9001 QMS, there is a need for a comprehensive analysis of the benefits and costs associated with the QMS implementation to provide evidence-based insights for policymakers and stakeholders.

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
103	QEGZI	GQMP 2024: Strengthening Risk Management Capability for the Municipal Government of Pilar, Sorsogon	Municipal Government of Pilar, Sorsogon	1-Jan-2024	31-Dec-2024	Risk Management (RM) is the process of ensuring that risks are identified, considered, and controlled throughout the ISO 9001-certified quality management system (QMS). A common approach to managing any type of risk is presented in ISO 31000:2018 RM guidelines. Strengthening the adoption/integration of RM into the QMS ideally results in the creation and protection of value in the organization. An effective RM implementation helps improve performance, encourages innovation, supports the achievement of objectives, and aims for the consistent provision and standard quality of products/services. Hence, as the advocacy and capability-building arm of the Government Quality Management Committee, the Development Academy of the Philippines (DAP) has been providing technical assistance to public sector organizations in its efforts to help strengthen their risk management and ensure the sustenance of public service delivery despite any disruptions.
104	QEGZN	GQMP 2024: Technical Assistance on Service Quality Improvement for Philippine Sports Commission	Department of Budget and Management	1-Jan-2024	31-Dec-2024	In line with its thrust of ensuring that “real change” is the actual direction of the government, the current Administration prioritizes, among others, citizen-centric public service to bring the government closer to the people. Thus, there is a need for government offices to quickly respond and yield meaningful results in working more efficiently, and providing high quality and genuine public service that Filipinos deserve, without delay and bureaucratic red tape. Recent initiatives include Republic Act (RA) 11032, the Ease of Doing Business and Efficient Government Service Delivery Act, which is an amendment of the Anti-Red Tape Act. This was formulated to make the process of putting up and running a business in the Philippines easier and more efficient, as well as solve the perennial problem of bureaucratic red tape in government and spare people of intolerable waiting time. It aims to promote efficient turnaround in the delivery of government services, and prevent graft and corruption. Among its salient features is the standardized deadline for government transactions. Prior to this, performance excellence was promoted through RA 9013, Establishing the Philippine Quality Award in order to encourage organizations in both the private and public sectors to attain excellence in quality in the production and/or delivery of their goods and services. This provided an internationally comparable framework and criteria for organizational performance as seen in the processes and in business results. In addition, Executive Order (EO) No. 605, Institutionalizing the Structure, Mechanisms, and Standards to Implement the Government Quality Management Program, was issued to effect improvement in public sector performance by ensuring the consistency of products and services through quality processes. Government agencies were enjoined to implement a Quality Management System (QMS) and be certified to ISO 9001, an international standard that specifies requirements for a QMS, used by organizations to demonstrate their ability to consistently provide products and services that meet customer and regulatory

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
105	CSGZU	Harmonization of National Government Performance Monitoring, Information and Reporting System (2024)	Department of Budget and Management	1-Jan-2024	31-Dec-2024	In line with the Government's commitment to accountability and effective governance and in an effort to further rationalize the compensation and pay system, Administrative Order 25 issued in December 2011 sought to harmonize, unify, streamline and simplify all existing monitoring and reporting requirements of the oversight agencies through an integrated Results-Based Performance Management System (RBPMS). In view of their relatively developed state and wide use for budgeting and planning, the Organizational Performance Indicator Framework (OPIF) and the Results Matrix (RM) of the Philippine Development Plan are the underlying frameworks for the RBPMS. As provided in AO 25, the RBPMS was used as the basis for determining entitlement to performance-based allowances, incentives, or compensation of personnel in view of the transparency it afforded to the agency scorecard. To build the foundations of a performance culture in government, EO No. 80 issued on July 20, 2012, adopted the Performance-Based Incentive System which consists of the Productivity Enhancement Incentive (PEI) and the Performance-Based Bonus (PBB). EO No. 201 issued on February 19, 2016, on the Modification of the Salary Schedule for Civilian Government Personnel provided that the compensation and position classification be revised or updated to strengthen the PBIS in recognition of government personnel who play a greater role and carry a heavier responsibility in attaining performance targets and delivering results.
107	DPGYZ	Leadership Conference	Various NGAs	15-Sep-2023	31-Mar-2024	Leadership Conference
109	HHGYC	Local Government Executives and Managers Class (LGEMC) Batch 11	Department of Budget and Management	1-Apr-2023	31-Mar-2024	The PMDP-LGEMC is a comprehensive training program that aims to strengthen the capabilities of local government leaders so that they may excel in their roles and performance of mandated functions, be more adaptive and agile in a changing and disruptive environment, and promote good practices and innovations for more effective delivery of public services at the local government level.

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
110	CLGYT	Local Government Executives and Managers Class (LGEMC) Batch 12	Department of Budget and Management	1-Aug-2023	30-Mar-2024	<p>The PMDP-LGEMC is an intensive program that aims to strengthen the capabilities of local government leaders so that they may excel in their roles and performance of mandated functions, be more adaptive and agile in a changing and disruptive environment, and promote good practices and innovations for sustained and more effective delivery of public services at the local government level. The LGEMC Program is centered on three (3) key learning areas: (1) personal efficacy and leadership;(2) development and governance; and (3) strategic public management. The development and presentation of an Innovation Project Concept is the final requirement of the program. It is designed to follow a flexible and hybrid learning scheme with online and in-person sessions, for three and a half (3 1/2) months which include breaks in between courses. The learning scheme was designed to enable its participants to achieve successfully the intended learning outcomes. Online platforms such as Google Classroom and Zoom shall be used primarily in the management of flexible learning and related activities. The former shall serve as the learning management system while the latter shall be the video conferencing platform and shall be used for live lectures and breakout sessions. The LGEMC Program target LGU Executives, primarily Department Heads, and those who are in charge of critical local government functions. They should be holding permanent positions for two years or more, and not more than fifty years of age.</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
111	CMGAY	Local Government Executives and Managers Class (LGEMC) Short Course on Local Fiscal Administration and Management	Department of Budget and Management	18-Mar-2024	30-Aug-2024	<p>The Public Management Development Program (PMDP) is the National Government's Career Executive Service Development Program (NGCESDP) which aims to foster careerism in government and promote stability in the bureaucracy by producing a corps of public leaders that embody competence, integrity, and commitment. In FY 2020, the PMDP opened its Local Government Executives and Managers Class (LGEMC). The overall goal is to strengthen the capabilities of local government functionaries so that they may excel in their roles and performance of mandated functions, be more adaptive and agile in a changing and disruptive environment, and promote good practices and innovations for a sustained and more effective delivery of public services at the government level. It was an opportune time for local government leaders to participate in this program as Local Government Units (LGUs) gear up for the transition to full devolution of functions and services to local governments beginning FY 2022-2024. Hence, the Development Academy of the Philippines has aptly designed and opened the LGEMC program for municipalities, cities, and provinces all over the country. In FY 2023, the LGEMC offered its first Short Course on Local Fiscal Administration and Management (LFAM) with forty-one (41) participants from thirty-two (32) LGUs. One of the highlights of this LFAM Course is a site visit activity where participants will be given an opportunity to learn successful strategies and effective initiatives on fiscal administration and management from an LGU, which may be replicated by the participating LGUs. To date, the program has trained two hundred sixty-two (262) local government executives and managers, representing 232 LGUs from one hundred fifty-two (152) municipalities, forty-five (45) cities, and thirty-five (35) provinces. Ten (10) batches have graduated and two (2) batches are expected to complete the training program this year. As of FY 2023, a total of over One Hundred Million Pesos (Php 100,000,000) has been allotted by the government for the LGEMC Program. This project has an investment of over</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
112	CLGZG	Local Government Executives and Managers Class FY 2024	Department of Budget and Management	1-Feb-2024	31-Mar-2025	<p>The Public Management Development Program-Local Government Executives and Managers Class (PMDP-LGEMC) is an intensive program that aims to strengthen the capabilities of local government leaders so that they may excel in their roles and performance of mandated functions, be more adaptive and agile in a changing and disruptive environment, and promote good practices and innovations for a sustained and more effective delivery of public services at the local government level. It is centered on three key learning areas: governance and development, strategic public management, and personal efficacy and leadership, with the development of Innovative Project Concept as the final requirement. The program targeted Department Heads, including those in-charge of critical local government functions, with permanent positions for two (2) years and above, and no more than fifty (50) years of age. The scholars participated in lectures, assessment exercises, and coaching sessions through a flexible and blended learning mode which may combine synchronous and asynchronous sessions using an online platform scheme, while ensuring the integrity of the curriculum and the highest standards of academic excellence.</p>
114	MOGBG	Master in Public Management Batch 6	Public and Private	1-Aug-2024	31-Dec-2025	<p>The Master in Public Management (MPM) is a 39-unit interdisciplinary graduate program designed for development practitioners in both public and private sectors. This program uniquely combines theoretical knowledge with practical competencies, fostering stewardship values essential for effective public management. Its graduates are poised to become effective, ethical, and transformative public managers; catalysts for change; implementers of reform; visionary and meta-strategic thinkers; clear and agile leaders; sustainable development managers; and phronetic civil servants committed to national development. The MPM curriculum emphasizes adult and experiential learning, featuring interactive sessions with experts and practitioners, field exposures, and an action-oriented thesis scheme integrating scientific research with program development and implementation. The program's core focus areas are strengthening scientific and technical knowledge and skills, as well as developing personal and managerial efficacy and leadership.</p>

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
116	MLRPX	Master in Public Management Major in Development and Security Batch 19	Armed Forces of the Philippines	1-Feb-2022	30-Jun-2024	The Master in Public Management major in Development and Security (MPM DevSec) and the Armed Forces of the Philippines Command and General Staff College (AFPCGSC) is a joint program of the Development Academy of the Philippines (DAP) and the Armed Forces of the Philippines (AFP) through the approval of the Department Circular Nr 5. It is crafted as a twinning program for the mandatory mid-career course of AFP officers before they are promoted to "06" position. The intensive degree programs seek to build the competencies of future leaders within the overarching framework of development and security. The program believes that enduring peace and prosperity can be achieved only by melding and balancing the relevant and key substantive sub-fields of national security and national development into a focused, single-minded, and reasonably coherent whole.
122	MIRIQ	Master in Public Management Major in Health Systems and Development Batch 8	Department of Health	1-Oct-2016	31-Jan-2019	The Master in Public Management major in Health Systems and Development (MPM-HSD) is a 38-unit interdisciplinary graduate program for the Doctors to the Barrios (DTTBs) and health sector practitioners and professionals. It incorporates the Academy's distinctive features of combining both theoretical and practical cum functional competencies, as well as building stewardship values. Program graduates are envisioned to be health systems reform implementers and rural health development managers who will serve as change catalysts in their respective areas. MPM-HSD uses and includes adult and experiential-based learning, interactive sessions with experts and practitioners, field exposures, and an action oriented thesis scheme that combines scientific research with program development and implementation. Its major learning areas involve strengthening scientific and technical knowledge and skills on one hand, and developing personal and managerial efficacy on the other hand. These cover research, planning and implementation of programs on health sector reform and other related initiatives. Students are honed on scientific as well as managerial approaches and tools for pursuing reforms and proposing strategic solutions to problems and concerns in the health sector.

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
124	MIRJZ	Master in Public Management major in Health Systems and Development Regular Batch 4	Department of Health - NCR	1-Sep-2023	30-Jun-2024	The Master in Public Management major in Health Systems and Development (MPM-HSD) is a 39-unit interdisciplinary graduate program for health sector practitioners and professionals. It incorporates the Academy's distinctive features of combining both theoretical and practical cum functional competencies, as well as building stewardship values. Program graduates are envisioned to be health systems reform implementers and rural health development managers who will serve as change catalysts in their respective areas. MPM-HSD uses and includes adult and experiential-based learning, interactive sessions with experts and practitioners, field exposures, and an action-oriented thesis scheme that combines scientific research with program development and implementation. Its major learning areas involve strengthening scientific and technical knowledge and skills on one hand and developing personal and managerial efficacy on the other hand. MPM-HSD covers research, planning and implementation of programs on health sector reform and other related activities. Students are honed on scientific as well as managerial approaches and tools for pursuing reforms, innovations, and proposing strategic solutions to problems and concerns in the health sector.
125	MIRJY	Master in Public Management major in Health Systems and Development Regular Batch 5	Department of Health	1-Sep-2023	30-Jun-2024	The Master in Public Management major in Health Systems and Development (MPM-HSD) is a 39-unit interdisciplinary graduate program for health sector practitioners and professionals. It incorporates the Academy's distinctive features of combining both theoretical and practical cum functional competencies, as well as building stewardship values. Program graduates are envisioned to be health systems reform implementers and rural health development managers who will serve as change catalysts in their respective areas. MPM-HSD uses and includes adult and experiential-based learning, interactive sessions with experts and practitioners, field exposures, and an action-oriented thesis scheme that combines scientific research with program development and implementation. Its major learning areas involve strengthening scientific and technical knowledge and skills on one hand and developing personal and managerial efficacy on the other hand. MPM-HSD covers research, planning and implementation of programs on health sector reform and other related activities. Students are honed on scientific as well as managerial approaches and tools for pursuing reforms, innovations, and proposing strategic solutions to problems and concerns in the health sector.
126	MIGWA	Master in Public Management Online Batch 3	Public and Private	1-Oct-2022	29-Feb-2024	The Master in Public Management (MPM) is a 39-unit interdisciplinary graduate program for public sector practitioners. It incorporates the Academy's distinctive features of combining both theoretical and practical cum functional competencies, as well as building stewardship values.

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
130	QGGAC	MGR Program 2024 - Capacity Development Component, P3	Department of Budget and Management	1-Jan-2024	31-Dec-2024	The Modernizing Government Regulations (MGR) Program aims to contribute to the improvement of the competitiveness of the Philippines through regulatory governance reform by facilitating a conducive environment for business to develop and grow. Crucial to the success of the MGR Program is to strengthen the capacity of government regulatory bodies on regulatory management and good regulatory practices (GRPs). It is with this goal in mind that the Capacity Development Component of the MGR Program is implemented.
131	QGGZS	MGR Program 2024 - Regulatory Review Component, P2	Department of Budget and Management	1-Jan-2024	31-Dec-2024	The DAP's Modernizing Government Regulations (MGR) Program is a regulatory reform initiative that aims to make broad-based improvements in national productivity and competitiveness by examining regulations and identifying possible regulatory governance reforms. In general, the MGR Program aims to contribute to the national government's efforts to improve the ease of doing business in the country by developing mechanisms that would make regulations more relevant and coherent and identifying specific measures to reduce unnecessary regulatory burden on specific industries. Once achieved, regulatory quality and coherence will be a stimulating factor in improving the overall business and investment climate in the country. The MGR Program's Regulatory Review Component, P2, aims to enhance the regulatory framework of identified priority sectors/industries. This year's review will focus on agencies dealing with government-to-government/agency-to-agency (G2G/A2A), government-to-business (G2B), and government-to-citizen (G2C) transactions involving five (5) priority sectors/industries.
132	QBGAS	MGR Program 2024: P3 - 30th, 31st, & 32nd Basic Course on RIA	Public Sector	1-Mar-2024	31-Dec-2024	The Modernizing Government Regulations (MGR) Program aims to contribute to the improvement of the competitiveness of the Philippines through regulatory governance reform by facilitating a conducive environment for business to develop and grow. Crucial to the success of the MGR Program is to strengthen the capability of government regulatory bodies on regulatory management and good regulatory practices (GRPs). It is with this goal in mind that the Capability Development Component of the MGR Program has been implemented.
133	DPGYQ	Middle Managers Class Batch 32 - Residential Training	Various NGAs	3-Jul-2023	31-Jan-2024	The PMDP is the National Government's Career Executive Service Development Program which aims to produce a network of peak-performing, development-oriented, ethical, and committed government executives and middle managers in the Philippine bureaucracy. It contributes to the achievement of the Philippine government's goal to promote people-centered, clean, efficient, and effective governance through strengthened institutions.

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
135	DOGAD	Phronetic Leadership Class Batch 6	Various NGAs	26-Feb-2024	15-Jul-2024	The Phronetic Leadership Class (PLC) is a joint undertaking of the PMDP with Japan's National Graduate Institute for Policy Studies (GRIPS) designed for high-ranking officials (Undersecretaries and Assistant Secretaries) who are directly involved in the planning and/or implementation of the department's priority programs, and have a very important and critical role in the achievement of the department's mandate.
136	DPGZD	PMDP Middle Managers Class Batch 33 Residential Training	Various NGAs	1-Jan-2024	30-Sep-2024	The PMDP is the National Government's Career Executive Service Development Program which aims to produce a network of peak-performing, development-oriented, ethical and committed government executives and middle managers in the Philippine bureaucracy. It contributes to the achievement of the Philippine government's goal to promote people-centered, clean efficient and effective governance through strengthened institutions.
137	DPGAZ	PMDP Middle Managers Class Batch 34 - Residential Training	Various NGAs	1-Jun-2024	31-Dec-2024	The PMDP is the National Government's Career Executive Service Development Program which aims to produce a network of peak-performing, development-oriented, ethical and committed government executives and middle managers in the Philippine bureaucracy. It contributes to the achievement of the Philippine government's goal to promote people-centered, clean efficient and effective governance through strengthened institutions.
138	QBPQR	PQTO Public Course Offerings on Productivity & Quality Improvement	Public and Private	2-Jan-2024	29-Dec-2024	As the National Productivity Organization (NPO), the DAP offers training courses on basic and advanced productivity and quality (P&Q) improvement tools and techniques through this project. Aside from that, this project also offers training courses on the development of a quality management system certifiable to ISO 9001:2015 in order to support the need for government agencies to improve quality in their operations and service delivery. Other productivity-related courses are offered in response to the growing needs of the DAP's clientele.

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
140	MOGBH	Professional Advanced Global Studies Program	Public and Private	1-Nov-2024	31-Dec-2025	The Professional Advanced Global Studies (PAGS) is funded under the Republic Act No. 11936 or the 2024 General Appropriations Act (GAA) through Development Academy of the Philippines' (DAP) Graduate School of Public and Development Management (GSPDM). This program is also considered as a Congress-Introduced Changes/Adjustments (CICA) project item for fiscal years 2024 to 2025. PAGS will help lay the foundation of GSPDM's vision to become a world class center for Public and Development Management, commencing with academic internationalization and benchmarking activities. This program efforts to bring in and share new perspectives in public and development management studies on a global scale. Through this program, the GSPDM shall expand and promote academic collaboration by facilitating exchanges between local and international experts, encouraging participation of international students in the Graduate School's courses, and strengthening or exploring linkages with foreign government academic institutions.
141	QDRTI	Rapid Impact Evaluation of the Kapatid Mentor ME Program (F.Y. 2020-2022)	Department of Trade and Industry	1-Oct-2023	30-Apr-2024	The Department of Trade and Industry-Bureau of Small and Medium Enterprise Development (DTI-BSMED) endeavors to the need for an Impact Evaluation of the Kapatid Mentor Me (KMME) Program taking into account previously conducted evaluations. As such, the Development Academy of the Philippines (DAP), through the Productivity and Development Center (PDC), in support of an evidence-based performance review and impact assessment necessary for developing risk-based, responsive, and future-ready plans, programs, and projects, proposes the project entitled, Rapid Impact Evaluation of the Kapatid Mentor Me Program (F.Y. 2020-2022).
142	MOGBB	Research on Sustainable Development Goals and Futures Thinking 2024	Public and Private	1-Jan-2024	31-Dec-2025	The GSPDM Research Program fulfills the function of the Graduate School as a hub for knowledge creation. It focuses on two areas: 1. research and publication; and 2. research capacity building. GSPDM's five-year Research Agenda is anchored on Sustainable Development Goals, Philippine Development Plan, AmBisyon Natin 2040 and the DAP Mandate. It aims to generate evidence for innovation and change to achieve the SDGs in Philippine national and local contexts, and to co-create knowledge for public management at the higher education (tertiary) level to support public sector performance. The program has three phases: Research Phase 1 for year 2020 consists of mapping, scoping and situational analysis on the Philippine conditions on the specific SDG. Research Phase 2 for year 2021-2022 is geared towards functionality, practice and innovation development. Research Phase 3 for year 2023-2024 builds public management and governance capacities for institutions.

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
143	MOGBA	Research Programs of the Graduate School of Public and Development Management 2024	Development Academy of the Philippines	1-Jan-2024	31-Dec-2025	The GSPDM Research Program fulfills the function of the Graduate School as a hub for knowledge creation. It focuses on two areas: 1. research and publication; and 2. research capacity building. GSPDM's five-year Research Agenda is anchored on Sustainable Development Goals, Philippine Development Plan, AmBisyon Natin 2040 and the DAP Mandate. It aims to generate evidence for innovation and change to achieve the SDGs in Philippine national and local contexts, and to co-create knowledge for public management at the higher education (tertiary) level to support public sector performance. The program has three phases: Research Phase 1 for year 2020 consists of mapping, scoping and situational analysis on the Philippine conditions on the specific SDG. Research Phase 2 for year 2021-2022 is geared towards functionality, practice and innovation development. Research Phase 3 for year 2023-2024 geared at capacity-building and institution building
144	HEPHS	Risk Communication for Disaster and Climate	Various LGUs	19-Aug-2024	15-Oct-2024	Strong and effective communication is the foundation of the risk management process and therefore central to the management of disaster and humanitarian relief. The US Department of Homeland Security stresses that the communication of threats and hazards must be factual and include information about consequences, the results of risk assessments, and alternative courses of action. Risk communication is the interactive exchange of information among risk assessors and other parties before, during and after an incident. Risk communication is a component in the overall risk analysis procedure used to disseminate vital information to people and departments about potential threats/hazards they may be exposed to. During an emergency, an inadequate response could result in loss of confidence in a brand, destroy a business or agency's reputation or even result in serious injury or a mass casualty situation. The course on Risk Communication for LGUs: Building Trust and Resilience, is a customized three-day course designed to provide Local Government Unit (LGU) officials and staff with the fundamental knowledge and practical skills necessary for effective risk communication. Participants will learn essential concepts, strategies, and techniques to manage and convey risks clearly and effectively. The course will include interactive sessions, practical exercises, and collaborative activities aimed at developing a tailored LGU Risk Communication Plan. The course will be conducted in a face-to-face mode with 8 hours of training per day.

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
145	QCIEW	Secretariat Support for the Research on Assessing the Needs of APO Member Countries	Asian Productivity Organization	28-Oct-2024	30-Dec-2024	The Asian Productivity Organisation (APO) is tackling productivity disparities among its member economies caused by differences in policies, infrastructure, and technology adoption. To support its Post-2025 Vision, the APO has partnered with Forward Thinking, a Sydney-based research institution led by Professor Roberta Ryan, to conduct a comprehensive needs assessment. The research study aims to enhance productivity in APO member economies by identifying their specific needs and challenges. It seeks to develop tailored tools and capacity-building initiatives while providing evidence-based insights to shape medium-term APO programs aligned with member economies' developmental goals.
146	DPGZM	Senior Executives Class Batch 13	Various NGAs	6-Feb-2024	31-Dec-2024	The PMDP is the National Government's Career Executive Service Development Program which aims to produce a network of peak-performing, development-oriented, ethical and committed government executives and middle managers in the Philippine bureaucracy. It contributes to the achievement of the Philippine government's goal to promote people-centered, clean efficient and effective governance through strengthened institutions.
147	GYGZY	Smart and Creative Communities (2024) - Technical Assistance Component	Department of Budget and Management	1-Jan-2024	31-Dec-2024	The Smart and Creative Communities (2024) - Technical Assistance Component aims to measure the progress of the beneficiary city towards becoming a smart and sustainable city.
149	HEIES	Study Mission from the Philippines to the Republic of China on the theme: Circular Economy, Resource Recycling and Waste Management	APO/DAP/Government and Private Institution	24-Sep-2024	28-Oct-2024	The China Productivity Center (CPC) through the Promoting Environmental Protection Cooperation between the Philippines and Taiwan, under the Taiwan Ministry of Environment (MOE) organized a Study Mission from the Philippines to Taiwan (ROC) on the theme, Circular Economy, Resource Recycling and Waste Management for Sept 24 to 28, 2024. The Study Mission is an offshoot of three Study Missions that the DAP has collaborated with the CPC (2 in 2023 and 1 in 2024) on the same themes, albeit separately. This time, CPC collaborated with the Taiwan MOE towards more successful cooperation and exchanges to promote deeper exchanges on environmental issues and industrial connections between the two countries. Part of the Study Mission is the conduct of a Forum on Environmental Protection and Cooperation, on Sept 25, inviting local experts, practitioners and policy makers to expound on topics as environmental regulations and policies, recycling, disposal system and EPR mechanisms, E-Waste Management, Plastic Waste and the Challenges and Issues of a Circular Economy. This will likewise be broadcasted live via online WEBEX. Four site visits will be conducted in industrial facilities showcasing the latest technology around the Study Mission Themes. The DAP was tapped to facilitate the identification, invitation and travel to Taiwan of 12 Philippine delegates while also a delegate and an RP to the forum

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
150	QFIER	Study on the Feasibility of having a National Certification for Productivity Specialists	APO/DAP/Government and Private Institution	1-Aug-2024	31-Dec-2024	The project is phase 1 of the proposed development of Certification Scheme for Productivity Specialists (CSPS). It involves gathering information on the need to develop a certification scheme, assessing its advantages and disadvantages, and determining potential demand. Aside from desk review, this will involve getting input from government agencies required for the DAP to have accreditation and/or certification privileges; conducting an online survey of past participants of productivity-related training courses offered by the DAP and supported by the APO; and, consultation workshops, focus group discussions (FGD), key informant interviews (KII) and other activities to solicit views on the proposed certification scheme.
153	CMRRJ	Technical Assistance on the Development of a Five-Year Strategic Plan for the National Authority for Child Care (NACC)	National Authority for Child Care	1-Mar-2023	30-Nov-2023	The National Authority for Child Care (NACC) is an attached agency of the Department of Social Welfare and Development (DSWD) created by virtue of the Republic Act No. 11642 also known as "Domestic Administrative Adoption and Alternative Child Care Act". Bearing the best interest of a child, as a one-stop shop quasi-judicial agency, the NACC has the objectives of the law to provide and allow simpler and inexpensive domestic administrative adoption proceedings and streamline its processes. It is mandated to exercise all powers and functions in matters pertaining to alternative child care including: 1) declaring a child legally available for adoption for both domestic and inter-country; 2) foster-care; 3) kinship care; and 4) other forms of alternative child care. To create the NACC Plan for 2023-2028, the following three (3) components must be completed: Component 1: Environmental Scanning and Situational Analysis Component 2: NACC Strategic Planning Workshop Component 3: Clean-up Session and Final Validation

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
156	CPGBF	Tracer Study of the Modernizing Government Regulations Program (MGRP) Capability Building Participants	Department of Budget and Management	19-Aug-2024	31-Dec-2024	Improving regulatory efficiency is integral in promoting productivity and competitiveness of key sectors as outlined in the Philippine Development Plan (PDP) 2023-2028. This aligns with RA 11032, or the Ease of Doing Business and Efficient Government Service Delivery Act of 2018, which aims to establish effective practices for efficient government service delivery and curbing graft and corruption. The PDP also recognizes that enhancing bureaucratic efficiency is crucial to accelerating socio-economic transformation. In line with its role as the National Productivity Organization of the Philippines, the Development Academy of the Philippines (DAP) is dedicated to creating interventions that bolster national productivity and competitiveness. A major intervention in this effort is the Modernizing Government Regulations Program (MGRP), which focuses on driving improvement in regulatory quality and coherence, thereby boosting national competitiveness and ease of doing business. The MGRP is implemented in partnership with the National Economic and Development Authority (NEDA) and the Department of Budget and Management (DBM). It aims to review existing regulations to streamline unnecessary regulatory rules and reduce compliance costs for citizens, businesses, and government entities. The MGRP is composed of four interdependent components – program management, industry regulatory review, capacity development, and program advocacy. The first component involves coordinating with oversight agencies on reportorial requirements and various regulatory reform initiatives, as well as developing a Regulatory Management System (RMS). Industry regulatory review is the research component concerned with analyzing regulations to identify areas for improvements and propose corresponding regulatory and non-regulatory alternatives. The component of capacity development is focused on capability-building interventions on Good Regulatory Practices (GRPs) and in aiding the institutionalization of RMS. The training on GRPs encompasses regulatory impact assessment, regulatory compliance cost
157	QDIEK	Training Course on Gainsharing in Agribusiness Enterprises	Asian Productivity Organization	8-Mar-2024	31-Jul-2024	Gainsharing, a human resources strategy, aims to enhance employee motivation and innovation, thereby boosting overall corporate efficiency and results. This is achieved by rewarding employees for their contributions to increased productivity and performance, benefiting both staff and management through enhanced output. However, this practice is underutilized in the agricultural sector. A report by Plant Tracker in 2023 stated that the agriculture sector faced profit distribution imbalances, with farmers earning only 13% of global food system profits, as opposed to the 47% and 34% accrued by food retailers and distributors, respectively. Hence, the implementation of systematic gainsharing systems could significantly enhance productivity among agribusiness stakeholders, including farmers and producers. Expanding the scope of gainsharing could also address skewed profit distribution by advocating for national policies such as minimum support price schemes, and showcasing successful global initiatives and approaches.

2024 Q4 List of Completed Projects

No.	Project Code	Project Title	Client	Project Start	Project End	Project Description
158	QGIEQ	Training Course on Good Regulatory Practices	Asian Productivity Organization	1-Jul-2024	15-Dec-2024	Under the APO Public-sector Productivity Framework, GRPs are an important aspect contributing to the public sector's overall efficiency, effectiveness, and productivity. Better regulatory frameworks help to improve overall national productivity and living environments. With the growing interest in GRP among member economies and in line with the APO strategic thrust to contribute to a regulatory environment that stimulates innovation, this course will focus on capacity building. "Regulations" refer to the use of legal instruments to adopt government policy interventions. Appropriate regulations serve to complement the democratic process and market economy to provide a fair, equitable, efficient environment for citizens and organizations to operate in, enabling the improvement of productivity communitywide. However, regulations can result in unnecessary costs, limit freedom, reduce competition, and block innovation if not implemented appropriately. The meta structures governing the development and review of regulations are referred to as "regulatory management structures" and comprise policies, tools, institutions, and procedures as core components, according to the APO report on "Regulatory Management Framework to Enhance Productivity." Several projects on GRP have been conducted by the APO, mainly focusing on enhancing awareness and imparting knowledge. To continue those efforts, the APO and Center of Excellence on Public Sector Productivity are conducting this training course to develop more capable GRP experts in member economies.
159	GYRIV	Training on Futures Thinking and Foresight (EARIST)	Eulogio 'Amang' Rodriguez Institute of Science and Technology	1-Dec-2023	31-Jan-2024	Foresight and futures thinking are essential in today's fast-moving and technology-driven world. It enables us to anticipate and shape the future, identify new opportunities, and manage risks, providing us with the tools to move beyond reactive and incremental responses to emerging issues and instead develop strategic and proactive solutions. At the same time, foresight can be instrumental at different levels of government and in various stages of the planning cycle, empowering communities and integrating citizen aspirations towards a transformative and sustainable agenda. Therefore, the Development Academy of the Philippines (DAP) is committed to ensuring that government organizations are equipped with effective and adequate skills for the future. To this end, the DAP's Center for Strategic Futures (DAP-CSF), a strategic unit under the Office of the DAP President, delivers programs and services that mainstream futures thinking and innovation methodologies in planning and decision-making processes in the country. Hence, the Eulogio "Amang" Rodriguez Institute of Science and Technology (EARIST) is seeking the technical assistance of the DAP-CSF through its Futures Thinking and Innovation Laboratory to conduct capacity building for their executive officials, faculty, and staff on Futures Thinking and Strategic Foresight.