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DEVELOPMENT ACADEMY OF THE PHILIPPINES

2024 TRAINING CALENDAR

CENTER FOR CES DEVELOPMENT (CCD)

2024 TRAINING CALENDAR

CCD 2024 TRAINING CALENDAR

TITLE	DESCRIPTION	OBJECTIVES	TARGET PARTICIPANTS	DURATION	FEES
Senior Executives Class (SEC)	The SEC is an intensive, holistic, and multi-modal training that widens the perspectives of high-level officials and arms them with cutting edge tools to lead agile, ethical and future-ready organizations in support of the 8-Point Socioeconomic Agenda, the Philippine Development Plan 2023-2028, and the Sustainable Development Goals.	1) Develop a keen appreciation of the vital role that government executives play in the overall development process. 2) Foster a spirit of kinship, mutual support, and harmony among government leaders working for the common goal of a good life for all. 3) Produce competent government leaders committed to the welfare of their constituents and the country's progress. 4) Deepen the bench of successors to the incumbent government office executives to ensure smooth transition in case of promotions or vacancies. 5) Enhance the image of the Philippine government as an institution imbued with professionalism, integrity, and honesty.	1) Non-CESOs and Non-Eligibles Occupying third level directorship positions in NLAS, attached agencies, constitutional and legislative offices, GOCCS and SUCs. (but PMDP can also accept CESOs) 2) 55 years or younger 3) In good health	50 days spread out over a period of 10 months at one week a month.	None. This is a scholarship of the National Government. Applicants must be nominated by the Head of Office and will undergo a rigorous admission process.

CCD 2024 TRAINING CALENDAR

TITLE	DESCRIPTION	OBJECTIVES	TARGET PARTICIPANTS	DURATION	FEES
Middle Managers Class (MMC)	The MMC is an intensive, holistic, and muti-modal training geared at providing a robust supply of professionally trained successors to incumbent third-level executives that will ensure quality service to the citizenry in support of the 8-Point Socioeconomic Agenda, the Philippine Development Plan 2023-2028, and the Sustainable Development Goals.	Same as above	1) Division Chiefs (SG 24) or those in equivalent positions from a national line or attached agency, constitutional and legislative office, GOCCS, and SUCs. 2) Fast-tracker specialists (SG 18-23) 3) 50 years old and below 4) In good health 5) Must not have any ongoing/ pending completion of post-graduate studies at the time of application	Twelve (12) months (*with 6 months of residential training and another 6 months of integrating activity which includes the conceptualization and implementation of the Capstone project*)	None. This is a scholarship of the National Government. Applicants must be nominated by the Head of Office and will undergo a rigorous admission process.
SEC Shuttle Course	Selected modules of the SEC offered in shuttle format. 1) Perspectives in Governance and Development (PGD) 2) Public Sector Economics and Finance 3) Evidence-based Policy making 4) Innovation and Strategic Management 5) Phronetic Leadership	1) Same objectives as the above. 2) To provide opportunity for directors who cannot be released for the full SEC program to participate in the technical modules of the Class.	Same as above	3 days for PGD 5 days for all other modules	Same as above

CCD 2024 TRAINING CALENDAR

TITLE	DESCRIPTION	OBJECTIVES	TARGET PARTICIPANTS	DURATION	FEES
Phronetic Leadership Class (PLC)	The PLC is a 10-day training in 2 phases that provides inputs on concepts and theories of phronetic leadership and knowledge-based management.	At the end of the training, the participants would have: 1) Reflected on their own leadership capacity. 2) Demonstrated specific phronetic abilities. 3) Shared tacit knowledge on development and delivery challenges, experiences, expertise, and views on ways to innovate their sector. 4) Co-created a practical solution to a challenging issue. 5) Developed a network and mutual trust with their participants.	Assistant Secretaries and Undersecretaries of target sectors (by invitation only)	5 days each phase	Same as above

PRODUCTIVITY AND DEVELOPMENT CENTER (PDC)
2024 TRAINING CALENDAR

ADVOCACY AND INSTITUTIONAL DEVELOPMENT OFFICE (AIDO)

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Government Best Practice Recognition (GBPR) Call for Entries 2024	The Government Quality Management Program (GQMP) is accepting entries for the GBPR 2024, which is a distinguished platform that recognizes innovations that enhance productivity and performance in the public sector. Public sector organizations dedicated to showcasing outstanding and innovative practices, and promoting knowledge sharing are invited to submit their entries.	March 23 - May 15, 2024	Public Sector	Online	Free
Risk Talks 2024	Risk Talks 2024 is an event that brings together industry experts and seasoned practitioners to facilitate collaborative exchange of insights, best practices, and proven strategies to identify, assess, and mitigate risks. Attendees can look forward to firsthand experiences shared by risk management implementers and gain a comprehensive understanding of risk management methodologies and applications across various fields.	July 10-11, 2024			Free
Public Sector Quality and Productivity Improvement Forum (PSQPIF) and Government Best Practice Recogntion (GBPR) 2024	PSQPIF and GBPR 2024 are events that showcase and acknowledge exemplary practices in the public sector. Participants can anticipate engaging discussions, insightful presentations, and collaborative opportunities that are geared towards fostering continuous improvement in the quality of public service delivery.	October 23-24, 2024			Free

MODERNIZING GOVERNMENT REGULATIONS PROGRAM (MGRP)

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
17th Seminar on Consultations in Regulatory Impact Assessment	The seminar strengthens the capability of selected personnel of regulatory agencies to adopt good regulatory practices in the context of RIA.	February 22-23, 2024	Key officers, directors, division chiefs, and technical staff of local and national regulatory agencies (including government-owned and controlled corporations, government financial institutions, local government units, and other instrumentalities)	Online	Free
18th Seminar on Consultations in Regulatory Impact Assessment		March 7-8, 2024			Free
19th Seminar on Consultations in Regulatory Impact Assessment		April 4-5, 2024			Free
30th Basic Course on Regulatory Impact Assessment	The course enables participants to discuss the importance of RIA in assessing present regulations, developing new regulations, determining the roles and responsibilities of regulators, and identifying the processes in conducting RIA. An action planning will be facilitated to set targets and determine necessary resources for possible implementation of RIA project/s. The completion of this training course is a prerequisite to the Advanced Course on RIA.	May 7-10, 2024	Key officers, directors, division chiefs, and technical staff of local government units in Luzon		Free

MODERNIZING GOVERNMENT REGULATIONS PROGRAM (MGRP)

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
31st Basic Course on Regulatory Impact Assessment	The course enables participants to discuss the importance of RIA in assessing present regulations, developing new regulations, determining the roles and responsibilities of regulators, and identifying the processes in conducting RIA. An action planning will be facilitated to set targets and determine necessary resources for possible implementation of RIA project/s. The completion of this training course is a prerequisite to the Advanced Course on RIA.	May 28-31, 2024	Key officers, directors, division chiefs, and technical staff of local government units in the Visayas	Online	Free
32nd Basic Course on Regulatory Impact Assessment		June 18-21, 2024	Key officers, directors, division chiefs, and technical staff of local government units in Mindanao		Free
22nd Advanced Course on Regulatory Impact Assessment	The course enhances the practice of RIA for priority agencies by reviewing necessary concepts in navigating the assessment. Participants will also study a sample completed RIA, measure various compliance costs arising from regulation, perform detailed RIA on a proposed or existing regulation, and develop a draft Regulatory Impact Statement (RIS) that includes parameters for policy/decision-making for the regulation.	August 5-9 & 14, 2024	Key officers, directors, division chiefs, and technical staff of local government units in Luzon	Face-to-face (Luzon)	Free

MODERNIZING GOVERNMENT REGULATIONS PROGRAM (MGRP)

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
23rd Advanced Course on Regulatory Impact Assessment	The course enhances the practice of RIA for priority agencies by reviewing necessary concepts in navigating the assessment. Participants will also study a sample completed RIA, measure various compliance costs arising from regulation, perform detailed RIA on a proposed or existing regulation, and develop a draft Regulatory Impact Statement (RIS) that includes parameters for policy/decision-making for the regulation.	August 26-30 & September 4, 2024	Key officers, directors, division chiefs, and technical staff of local government units in the Visayas	Face-to-face (Visayas)	Free
24th Advanced Course on Regulatory Impact Assessment		September 23-27 & October 2, 2024	Key officers, directors, division chiefs, and technical staff of local government units in Mindanao	Face-to-face (Mindanao)	Free
12th Course on Regulatory Compliance Cost Assessment: Cost Modeling and Streamlining	This course supports the practice of RIA by streamlining regulatory compliance costs to ensure that the most cost-effective and efficient options are chosen in all areas of regulation. Participants will learn how to recognize and calculate various costs associated with regulatory compliance through the Regulatory Cost Model (RCM), and define areas where undue regulatory burden can be diminished. Participants are required to complete the Basic Course on RIA.	October 22-25, 2024	Key officers, directors, division chiefs, and technical staff of regulatory agencies that have completed the Basic Course on RIA or has prior training on RIA from other institutions	Online or Face-To-Face	Free

MODERNIZING GOVERNMENT REGULATIONS PROGRAM (MGRP)

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
13th Course on Regulatory Compliance Cost Assessment: Cost Modeling and Streamlining	This course supports the practice of RIA by streamlining regulatory compliance costs to ensure that the most cost-effective and efficient options are chosen in all areas of regulation. Participants will learn how to recognize and calculate various costs associated with regulatory compliance through the Regulatory Cost Model (RCM), and define areas where undue regulatory burden can be diminished. Participants are required to complete the Basic Course on RIA.	November 19-22, 2024	Key officers, directors, division chiefs, and technical staff of regulatory agencies that have completed the Basic Course on RIA or has prior training on RIA from other institutions	Online or Face-To-Face	Free
14th Course on Regulatory Compliance Cost Assessment: Cost Modeling and Streamlining		December 3-6, 2024			Free

PRODUCTIVITY DEVELOPMENT RESEARCH OFFICE (PDRO)

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
APO Training Course on Gainsharing in Agribusiness Enterprises	The training course will cover global trends in applying gainsharing in agribusiness enterprises to enhance productivity. It will elaborate on various gainsharing models, their benefits, and necessary policy support for implementing an effective gainsharing program in the agriculture sector.	May 13-17, 2024	Agricultural professionals and practitioners, CEOs and Managers of agribusinesses, and academic researchers working on innovation for productivity	Face-to-Face	Free

PRODUCTIVITY AND QUALITY TRAINING OFFICE (PQTO)

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Philippine Quality Award Application Development Course (Batch 1)	The course teaches participants to interpret and use the PQA Performance Excellence Framework to their organization's best advantage. The Framework is useful for self-assessment, organizational transformation, and/or preparation of an application report for recognition among the Philippines' best organizations.	March 11-15, 2024	Members of top management, general managers, quality management representatives, quality auditors, key officers, and technical staff	Face-to-face	PHP 19,000.00
Training Course on Knowledge Management (Batch 1)	The course enables participants to apply the fundamental concepts, practices, and tools in creating, sharing, and applying knowledge to enhance organizational productivity and growth. It also highlights how knowledge management dovetails with the Philippine Quality Award (PQA) framework and the ISO 30401:2018 Knowledge Management Systems.	April 2-5, 2024	Knowledge management officers, key officers, and technical staff from both public and private sectors	Online	PHP 11,200.00 Inclusive of: - Course Certificate - Course Materials - 12% VAT
Training Course on ISO 9001:2015 Quality Management System Requirements and Documentation (Batch 1)	The course teaches the requirements of ISO 9001:2015 standard, and relevant statutory and regulatory requirements. It also provides participants an opportunity to demonstrate acquired skills in drafting documented information within the context of their organization.	April 16-19, 2024	Quality management representatives, key officers, and technical staff from both public and private sectors		PHP 11,200.00 Inclusive of: - Course Certificate - Course Materials - 12% VAT

PRODUCTIVITY AND QUALITY TRAINING OFFICE (PQTO)

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Training Course on ISO 19011:2018 Guidelines for Auditing Management Systems (Batch 1)	The course allows participants to demonstrate skills in planning and conducting an effective internal quality audit in accordance with ISO 19011:2018, which focuses on auditing quality management systems. The course also provides participants learning experience in reporting audit findings.	April 23-26, 2024	Quality management representatives, internal quality auditors, key officers, and technical staff from both public and private sectors		PHP 11,200.00 Inclusive of: - Course Certificate - Course Materials - 12% VAT
Training Course on Service Process Streamlining (Batch 1)	The course enables participants to identify and introduce process improvements. It explains the process of reducing and eliminating unnecessary steps to improve service delivery efficiency and effectiveness in the public sector.	May 7-10, 2024	Quality management representatives, key officers, and technical staff from both public and private sectors	Online	PHP 11,200.00 Inclusive of: - Course Certificate - Course Materials - 12% VAT
Philippine Quality Award Application Development Course (Batch 2)	The course teaches participants to interpret and use the PQA Performance Excellence Framework to their organization's best advantage. The Framework is useful for self-assessment, organizational transformation, and/or preparation of an application report for recognition among the Philippines' best organizations.	May 13-17, 2024	Members of top management, general managers, quality management representatives, quality auditors, key officers, and technical staff		PHP 14,000.00

PRODUCTIVITY AND QUALITY TRAINING OFFICE (PQTO)

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Training Course on Root Cause Analysis and Corrective Action Formulation (Batch 1)	The course is designed to integrate Root Cause Analysis (RCA) in an organization's Quality Management System (QMS) implementation. It enables participants to use practical tools and techniques in analyzing and validating the root cause of nonconformities, and formulating solutions for preventing the recurrence of nonconformities.	May 21-24, 2024	Quality management representatives, process owners, internal quality auditors, key officers, and technical staff from both public and private sectors	Online	PHP 11,200.00 Inclusive of: - Course Certificate - Course Materials - 12% VAT
Training Course on ISO 27001:2022 Information Security Management System (Batch 1)	The course enables participants to interpret and apply the requirements for establishing and implementing an information security management system based on the ISO 27001:2018 standard.	May 28-31, 2024	Information security management officers, key officers, and technical staff from both public and private sectors		PHP 11,200.00 Inclusive of: - Course Certificate - Course Materials - 12% VAT
Training Course on Knowledge Management (Batch 2)	The course enables participants to apply the fundamental concepts, practices, and tools in creating, sharing, and applying knowledge to enhance organizational productivity and growth. It also highlights how knowledge management dovetails with the Philippine Quality Award (PQA) framework and the ISO 30401:2018 Knowledge Management Systems.	June 4-6, 2024	Knowledge management officers, key officers, and technical staff from both the public and private sectors	Face-to-Face (DAP Pasig)	PHP 15,000.00 Inclusive of: - Course Certificate - Course Materials - Food during the training (AM Snack, Lunch, PM Snack) - 12% VAT

PRODUCTIVITY AND QUALITY TRAINING OFFICE (PQTO)

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Training Course on ISO 9001:2015 Quality Management System Requirements and Documentation (Batch 2)	The course teaches the requirements of ISO 9001:2015 standard, and relevant statutory and regulatory requirements. It also provides participants an opportunity to demonstrate acquired skills in drafting documented information within the context of their organization.	June 25-27, 2024	Quality management representatives, key officers, and technical staff from both the public and private sectors	Face-to-Face (DAP Pasig)	PHP 15,000.00 Inclusive of: - Course Certificate - Course Materials - Food during the training (AM Snack, Lunch, PM Snack) - 12% VAT
Training Course on ISO 19011:2018 Guidelines for Auditing Management Systems (Batch 2)	The course allows participants to demonstrate skills in planning and conducting an effective internal quality audit in accordance with ISO 19011:2018, which focuses on auditing quality management systems. The course also provides participants learning experience in reporting audit findings.	July 9-12, 2024	Quality management representatives, internal quality auditors, key officers and technical staff from both public and private sector		PHP 18,000.00 Inclusive of: - Course Certificate - Course Materials - Food during the training (AM Snack, Lunch, PM Snack) - 12% VAT
Philippine Quality Award Application Development Course (Batch 3)	The course teaches participants to interpret and use the PQA Performance Excellence Framework to their organization's best advantage. The Framework is useful for self-assessment, organizational transformation, and/or preparation of an application report for recognition among the Philippines' best organizations.	July 22-26, 2024	Members of top management, general managers, quality management representatives, quality auditors, key officers, and technical staff	Face-to-face	PHP 19,000.00

PRODUCTIVITY AND QUALITY TRAINING OFFICE (PQTO)

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Training Course on Root Cause Analysis and Corrective Action Formulation (Batch 2)	The course is designed to integrate Root Cause Analysis (RCA) in an organization's Quality Management System (QMS) implementation. It enables participants to use practical tools and techniques in analyzing and validating the root cause of nonconformities, and formulating solutions for preventing the recurrence of nonconformities.	July 23-25, 2024	Quality management representatives, process owners, internal quality auditors, key officers, and technical staff from both public and private sectors	Face-to-Face (DAP Pasig)	PHP 15,000.00 Inclusive of: - Course Certificate - Course Materials - Food during the training (AM Snack, Lunch, PM Snack) - 12% VAT
Training Course on Knowledge Management (Batch 3)	The course enables participants to apply the fundamental concepts, practices, and tools in creating, sharing, and applying knowledge to enhance organizational productivity and growth. It also highlights how knowledge management dovetails with the Philippine Quality Award (PQA) framework and the ISO 30401:2018 Knowledge Management Systems.	July 30 - August 2, 2024	Knowledge management officers, key officers, and technical staff from both public and private sector	Online	PHP 11,200.00 Inclusive of: - Course Certificate - Course Materials - 12% VAT
Training Course on ISO 9001:2015 Quality Management System Requirements and Documentation (Batch 3)	The course teaches the requirements of ISO 9001:2015 standard, and relevant statutory and regulatory requirements. It also provides participants an opportunity to demonstrate acquired skills in drafting documented information within the context of their organization.	August 13-16, 2024	Quality management representatives, key officers, and technical staff from both public and private sectors		PHP 11,200.00 Inclusive of: - Course Certificate - Course Materials - 12% VAT

PRODUCTIVITY AND QUALITY TRAINING OFFICE (PQTO)

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Training Course on ISO 19011:2018 Guidelines for Auditing Management Systems (Batch 3)	The course allows participants to demonstrate skills in planning and conducting an effective internal quality audit in accordance with ISO 19011:2018, which focuses on auditing quality management systems. The course also provides participants learning experience in reporting audit findings.	August 27-30, 2024	Quality management representatives, internal quality auditors, key officers, and technical staff from both public and private sectors	Online	PHP 11,200.00 Inclusive of: - Course Certificate - Course Materials - 12% VAT
Training Course on Service Process Streamlining (Batch 2)	The course enables participants to identify and introduce process improvements. It explains the process of reducing and eliminating unnecessary steps to improve service delivery efficiency and effectiveness in the public sector.	September 10-13, 2024	Quality management representatives, key officers, and technical staff from both public and private sectors		PHP 11,200.00 Inclusive of: - Course Certificate - Course Materials - 12% VAT
Philippine Quality Award Application Development Course (Batch 4)	The course teaches participants to interpret and use the PQA Performance Excellence Framework to their organization's best advantage. The Framework is useful for self-assessment, organizational transformation, and/or preparation of an application report for recognition among the Philippines' best organizations.	September 16-20, 2024	Members of top management, general managers, quality management representatives, quality auditors, key officers, and technical staff		PHP 14,000.00

PRODUCTIVITY AND QUALITY TRAINING OFFICE (PQTO)

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Training Course on Root Cause Analysis and Corrective Action Formulation (Batch 3)	The course is designed to integrate Root Cause Analysis (RCA) in an organization's Quality Management System (QMS) implementation. It enables participants to use practical tools and techniques in analyzing and validating the root cause of nonconformities, and formulating solutions for preventing the recurrence of nonconformities.	September 24-27, 2024	Quality management representatives, process owners, internal quality auditors, key officers, and technical staff from both public and private sectors	Online	PHP 11,200.00 Inclusive of: - Course Certificate - Course Materials - 12% VAT
Training Course on Knowledge Management (Batch 4)	The course enables participants to apply the fundamental concepts, practices, and tools in creating, sharing, and applying knowledge to enhance organizational productivity and growth. It also highlights how knowledge management dovetails with the Philippine Quality Award (PQA) framework and the ISO 30401:2018 Knowledge Management Systems.	October 8-11, 2024	Knowledge management officers, key officers, and technical staff from both public and private sectors		PHP 11,200.00 Inclusive of: - Course Certificate - Course Materials - 12% VAT
Training Course on ISO 9001:2015 Quality Management System Requirements and Documentation (Batch 4)	The course teaches the requirements of ISO 9001:2015 standard, and relevant statutory and regulatory requirements. It also provides participants an opportunity to demonstrate acquired skills in drafting documented information within the context of their organization.	October 22-25, 2024	Quality management representatives, key officers, and technical staff from both public and private sectors		PHP 11,200.00 Inclusive of: - Course Certificate - Course Materials - 12% VAT

PRODUCTIVITY AND QUALITY TRAINING OFFICE (PQTO)

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Training Course on ISO 19011:2018 Guidelines for Auditing Management Systems (Batch 4)	The course allows participants to demonstrate skills in planning and conducting an effective internal quality audit in accordance with ISO 19011:2018, which focuses on auditing quality management systems. The course also provides participants learning experience in reporting audit findings.	November 5-8, 2024	Quality management representatives, internal quality auditors, key officers, and technical staff from both public and private sectors	Online	PHP 11,200.00 Inclusive of: - Course Certificate - Course Materials - 12% VAT
Philippine Quality Award Application Development Course (Batch 5)	The course teaches participants to interpret and use the PQA Performance Excellence Framework to their organization's best advantage. The Framework is useful for self-assessment, organizational transformation, and/or preparation of an application report for recognition among the Philippines' best organizations.	November 11-15, 2024	Members of top management, general managers, quality management representatives, quality auditors, key officers, and technical staff	Face-to-face	PHP 19,000.00
Training Course on Root Cause Analysis and Corrective Action Formulation (Batch 4)	The course is designed to integrate Root Cause Analysis (RCA) in an organization's Quality Management System (QMS) implementation. It enables participants to use practical tools and techniques for analyzing and validating the root cause of nonconformities, and formulating solutions for preventing the recurrence of nonconformities.	November 19-22, 2024	Quality management representatives, process owners, internal quality auditors, key officers, and technical staff from both public and private sectors	Online	PHP 11,200.00 Inclusive of: - Course Certificate - Course Materials - 12% VAT

PRODUCTIVITY AND QUALITY TRAINING OFFICE (PQTO)

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Training Course on ISO 27001:2022 Information Security Management System (Batch 2)	The course enables participants to interpret and apply the requirements for establishing and implementing an information security management system based on the ISO 27001:2018 standard.	December 10-13, 2024	Information security management officers, key officers, and technical staff from both public and private sectors	Online	PHP 11,200.00 Inclusive of: -Course Certificate - Course Materials -12% VAT

CENTER FOR GOVERNANCE (CFG)
2024 TRAINING CALENDAR

POLICY RESEARCH OFFICE (PRO)

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Course on Policy Design and Development	The course provides participants with better understanding of theoretical underpinnings and components of the policy process, and range of tools and techniques for policy development. Contact Person: Gianna Francesca Catolico Email: cfgtraining@dap.edu.ph	July 22-26, 2024	Maximum of 5 participants per agency who are involved in policy and planning		PHP 9,000.00 per person
Course on Basic Monitoring and Evaluation	The course aims to equip government technical staff with fundamental concepts, principles, and tools in the monitoring and evaluation of programs and projects. Email: cfgtraining@dap.edu.ph	October 14-18, 2024	Maximum of 5 participants per agency who are involved in policy, planning, and monitoring and evaluation Maximum of 50 participants per course	Online	PHP 9,000.00 per person
Course on Advanced Monitoring and Evaluation	The course aims to deepen participants' knowledge and skills on project/program monitoring and evaluation through an in-depth discussion of appropriate statistical analysis and other methods on impact evaluation study, including the importance of a well-defined terms of reference for such undertaking. Email: cfgtraining@dap.edu.ph	November 11-22, 2024	Maximum of 5 participants per agency who are involved in policy, planning, and monitoring and evaluation Maximum of 50 participants per course		PHP 15,000.00 per person

OPERATIONS MANAGEMENT OFFICE (OMO)

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Course on Basic Project Management	The course is designed to provide participants a comprehensive understanding of the concepts and approaches on planning and management of development programs and projects. Participants are expected to produce the following outputs: Situation Analysis, Project Logframe, and WBS/PIP. Email: cfgtraining@dap.edu.ph	April 22-26, 2024	Maximum of 5 participants per agency (NGAs, GOCC, SUC) Minimum of 35 participants and maximum of 50 participants per course	F2F	PHP 15,000.00 per person

**CAPABILITY DEVELOPMENT COMPONENT OF THE
CENTER OF EXCELLENCE ON PUBLIC SECTOR PRODUCTIVITY (COE-PSP)**

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Development of Public Sector Productivity Specialists - Foundation Course (Batch 1)	The course is designed to equip technical staff and officers of Management Division and related offices of public-sector organizations (PSO) with the knowledge and skills in measurement, analysis, planning, and troubleshooting to increase their respective organizations' productivity. It provides a foundational understanding of productivity in the public-sector that will be useful for improving government processes. Participants will also learn about the necessary tools and techniques to collect and analyze relevant data, identify and solve productivity wastes and bottlenecks, and prepare and implement productivity improvement plans. Contact Person: Gerald Matthew Eustaqio Email: eustaquiog@dap.edu.ph	Kickoff March 6, 2024 Upskilling March 11-15, 2024 Coaching 1 April 10, 2024 Coaching 2 April 30, 2024	NGAs, GOCC, LGUs, SUCs	TBD	TBD
2024 Fastbreak Workshop: Designing Citizen-Centered Public Services Course	The workshop aims to reassess, reinvent, and reduce the delivery time of a core or support service to meet citizen demands and needs. It incorporates the tools and methodologies of design thinking, service design, and design sprints. It approaches services in a holistic manner by analyzing client feedback and making the necessary changes to work processes, infrastructure, and channels, among others to deliver value to the client. It guides employees from National Government Agencies, State Universities and Colleges, Local Government units, Government Owned and Controlled Corporation, Bureaus and attached agencies who will participate in the 2024 Fastbreak: 100K Transaction Hours Reduced. Contact Person: Alvin Joseph S. Bilog Email: biloga@dap.edu.ph	February 27-29, 2024 March 12-14, 2024 March 19-21, 2024 April 16-18, 2024 April 23-25, 2024	NGAs, GOCCs, LGUs, SUCs		

CAPABILITY DEVELOPMENT COMPONENT OF THE
CENTER OF EXCELLENCE ON PUBLIC SECTOR PRODUCTIVITY (COE-PSP)

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Conference on Public Sector Productivity	The event aims discusses current and emerging issues and trends in public-sector productivity; presents the experiences of public-sector organizations in designing and implementing their productivity improvement initiatives; identifies productivity issues and problems, and recommendations to address them; and, provides a platform for shared learning on public sector productivity. Contact Person: Maria Theresa S. Borile Email: borilem@dap.edu.ph	August 28-29, 2024	Local government employees or executives and international government officers	TBD	TBD

ADAPTIVE GOVERNANCE AND INNOVATION FOR LOCAL EXECUTIVES (AGILE)

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Adaptive Governance and Innovation for Local Executives (AGILE)	The program equips local government leaders and key functionaries with the knowledge and understanding of concepts, principles, tools and methodologies for an adaptive and inclusive local governance. The program's webinar series provides insights with the current leadership, governmental, and socio-political concerns that allow local governments to gauge from a position of readiness and agility. Its shuttle courses offers a series of free-standing local and international courses for local government officials to provide them with knowledge and appreciation of critical areas essential in local governance and leadership.	AGILE Foreign Study Mission on Local Governance and Innovation for Local Economic Development February 5-9, 2024 AGILE Foreign Study Mission on Local Governance and Innovation for Local Economic Development March 7-8, 2024 AGILE Foreign Study Mission on Sustainable Tourism for Local Economic Development in Thailand March 11-15, 2024 AGILE Integration Activity with OSFNT and FSM participants March 21, 2024 AGILE Course on Effective Local Legislation for LVGP June 18-21, 2024 AGILE Webinar 1 July 12, 2024 AGILE Course on Local Governance and Legislation for LVGP August 7-9, 2024 AGILE Foreign Study Mission of LGVP August 12-16, 2024 AGILE Integration Activity with LVGP September 25-27, 2024 AGILE Webinar 2 October 16, 2024 AGILE Webinar 3 November 13, 2024	Local Chief Executives, Department Heads, and Managers	Online and Face-to-face	Course fee to be covered by the program

LOCAL GOVERNMENT EXECUTIVES AND MANAGERS CLASS (LGEMC)

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Local Government Executives and Managers Class (LGEMC)	The LGEMC is a short-cycle intensive program that provides comprehensive and multi-modal learning opportunities for executives and managers in local governments. LGEMC scholars are expected to prepare an Innovation Project Concept upon completion of their modules.	Batch 13 Opening Ceremony March 18, 2024 Batch 14 Opening Ceremony July 1, 2024 Batch 15 Opening Ceremony September 9, 2024 Batch 13 & 14 Closing Ceremony November 29, 2024	Local Chief Executives, Department Heads, and Managers (Subject to screening, assessment, and acceptance of NGCESDP Steering Committee)	Online and Face-to-face	Course fee to be covered by the program

CAPABILITY BUILDING ON INNOVATIVE LEADERSHIP FOR LEGISLATIVE STAFF (CBILLS)

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Capability Building on Innovative Leadership for Legislative Staff (CBILLS)	The Education, Training and Capability Building Seminars (ETCBS) Program is an aggregate of uniquely designed learning and development interventions for key actors/players involved in the formulation and implementation of national and local policies and programs. The CBILLS aims to strengthen civil service in the legislative branch by providing capability building interventions that will enhance the required leadership and policy development competencies of legislative officers and staff according to three tracks, namely: Emerging Leaders, Middle Managers, and Senior Leaders. Through the program, participants would be able to: **a**. Gain and/or deepen their understanding of management and leadership positions; **b**. Realize what it takes to be an effective leader; **c**. Broaden their perspective on socio-political and economic trends and innovations; **d**. Hone their technical skills; **e**. Nurture their personal efficacy and ethical competence; and **f**. Develop a global mindset in realizing new strategies and best practices relevant to their work.	EL Course 1: Professionalism, Ethics, and Integrity in the Public Sector April 15-19, 2024 EL Course 2: Excel for Data Management and Analysis May 27 - 31, 2024 AF-M: Risk Management June 3- 7, 2024 Lecture 2 (DAP) June 13, 2024 MM Course 1: Managing the Policy Process June 17 - 21, 2024 EL Course 3: Policy Analysis June 24 -28, 2024 SL: Systems Thinking July 1 - 5, 2024 MM Course 2: High Performing Filipino Leadership July 8 -12, 2024 Lecture 3 (Senate) July 18, 2024 Symposium/Conference October 10, 2024 Closing (Senate) December 5, 2024	Legislative Officers and Staff	Online and Face-to-face	Course fee to be covered by the program

SUSTAINABLE HUMAN DEVELOPMENT PROGRAM (SHDP)

2024 TRAINING CALENDAR

SHDP 2024 TRAINING CALENDAR

COURSE	DATE	PARTICIPANTS	MODE
Training on Disaster Waste Management for LGUs	May 13-17, 2024	LGU personnel from LDRRM, MPDO, General Service Office, SWMO, Engineering Office	Online Course (Synchronous/ asynchronous)
	August 12-16, 2024		On-site at DAPCC Tagaytay
	November 11-15, 2024		Online (synchronous/ asynchronous)
GIS Hazard Modeling Training for Improved Decision-Making and Early Warning Action of Local Government Units	April 15-19 and April 22-26, 2024	LGU personnel from DRRM, MPDO, MENRO, Engineering Office	Online (synchronous/ asynchronous)
	July 15-20, 2024		On-site at DAPCC Tagaytay or Pasig
	October 14-18 and October 21-25, 2024		Online (synchronous/ asynchronous)
Environmental Governance & Management Course - Series of 5 Modules	May to August 2024 (Exact date to be announced later)	LGU personnel from any of the following offices: C/MENRO, LDRRMO, C/MPDO, Engineering, Agriculture Office	Online (synchronous/ asynchronous); Staggered
Innovate4Impact: Pioneering Sustainable Solutions Course (Change Initiatives for Envi Governance and Management) - Series for Modules	September to November 2024 (Exact date to be announced later)	LGU personnel from any of the following offices: C/MENROL, LDRRMO, C/MPDO, Engineering, Agriculture Office	Online (synchronous/ asynchronous); Staggered

SHDP 2024 TRAINING CALENDAR

COURSE	DATE	PARTICIPANTS	MODE
Social Behavioral Communication Course for LGUs	June 4-6 and August 6-9, 2024 On-Site and in-between Online for Luzon LGUs	Team of participants – 5 persons per LGU from C/MPDO, Municipal Agriculture Office, Tourism Office Public Information Office, Health Communication, LDRRM Office, SK Federation, GAD Office/Person	Hybrid (Combination of Onsite and Online) First 3 days (June 4-6, 2024) Online/ FW onsite-and Last 3 days (August 7-9, 2024) Onsite at DAP Pasig
	September 10-12 and November 26-28, 2024 On-site and in-between Online for Visayas LGUs		First 3 days (September 10-12, 2024) Online/ FW onsite-and Last 3 days (November 26-28, 2024) Onsite (To be determined)
Humanitarian Governance Training for Local Decision Makers	March - December 2024	LGUs: Mayor, Vice Mayor, LDRRMO, Health Office, Anyone involved in DRRM or humanitarian response	Online and self-paced

GRADUATE SCHOOL OF PUBLIC AND DEVELOPMENT MANAGEMENT (GSPDM)
2024 TRAINING CALENDAR

GSPDM 2024 PUBLIC OFFERINGS

TITLE	DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Master in Public Management major in Knowledge Management (MPM-KM) Email: mpmkm@ dap.edu.ph	The MPM-KM is 39-unit master's degree program that delves into the study and professional practice of knowledge management as applied to managing the operations and programs of the Philippine government and its various institutions and instrumentalities including local government units (LGUs), government owned and/or controlled corporations (GOCCs), and other public organizations. The program is likewise applicable to not-for-profit or nongovernmental organizations (NGOs).	AC 2024-2026	All committed and dedicated public and private development practitioners	Online	Self-paying: PHP 230,000.00
Master in Public Management (MPM) Online Batch 5 Quick guide: bit.ly/MPMOB 5QuickGuide	The MPM is a 39-unit interdisciplinary graduate program for development practitioners both in the public and private sectors. It incorporates the Academy's distinctive features of combining both theoretical and practical cum functional competencies, as well as building stewardship values.	AC 2024-2025	All committed and dedicated public and private development practitioners	Online	Self-paying: PHP 198,500.00 Applicants for Scholarship: 50 percent Scholarship Grant: PHP 99,250.00

GSPDM 2024 PUBLIC OFFERINGS

TITLE	DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Master in Public Management (MPM) Batch 6	The MPM is a 39-unit interdisciplinary graduate program. Its curriculum focuses on adult and experiential-based learning and includes interactive sessions with experts and practitioners, field exposures, and action oriented thesis that combines scientific research with program development and implementation. It incorporates the Academy's distinctive features of combining both theoretical and practical cum functional competencies, as well as building stewardship values.	Tentatively September 2024 - December 2025	Development practitioners both in public and private sectors.	Online	Self-paying for private sector and public sector employees at PHP 198,500.00 per capita.
Master in Public Management major in Health Systems and Development (MPM-HSD) Online Batch 2	The MPM-HSD is a 39-unit interdisciplinary graduate program for health sector practitioners and professionals. The program aims to provide a holistic development package for health sector practitioners. Students of the Program will be able to observe, learn or share from best practices and have a chance to apply optimum skills.	AC 2024-2025	Health sector practitioners and professionals	Online	Self-paying: PHP 198,500.00

GSPDM 2024 PUBLIC OFFERINGS

TITLE	DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Master in Public Management major in Health Systems and Development for Hospital Administrators (MPM-HSDHA) Batch 1	The MPM-HSDHA is a 39-unit interdisciplinary graduate program for chiefs and senior to mid-level hospital managers. It aims to provide a holistic development package for chiefs and senior to mid-level hospital managers. Students of the Program will be able to observe, learn or share from best practices and have a chance to apply optimum skills.	AC 2024-2025	Chiefs and senior to mid-level hospital managers	Online	Self-paying: PHP 198,500.00
Master in Public Management major in Development and Security (MPM DevSec Online) Batch 2	The MPM DevSec Online is a 39-unit interdisciplinary graduate program for security practitioners of our country. It propagates the importance of maintaining the ideal balance of key substantive sub-fields of national security and national development under the umbrella of public management. The crucial knobs of public management, blended with strategic foresight and the capabilities of a phronetic leader will activate the nexus of development and security in promoting productivity, peace, and successful nation-building initiatives.	AC 2024-2026	All committed and dedicated public and private development and security practitioners	Online	Self-paying: PHP 198,500.00

GSPDM 2024 PUBLIC OFFERINGS

TITLE	DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Certificate Course on Public Finance and Budgeting (CC-PFB) Batch 4 Course Registration Form: bit.ly/DAPCC-PFB4	The CC-PFB is a program that aims to provide co-learners with a theoretical foundation in public finance, local and national government budgeting, and budget process, with emphasis on the role of various stakeholders, and significance of national and local budgets in governance and development.	To be announced	All committed and dedicated public and private development practitioners	Online	Government: PHP 15,000.00 Private: PHP 16,000.00
Certificate Course on the Productivity and Quality Management (CC-PQM) Batch 4 Course Waitlist Form: https://bit.ly/DAPCC-PQM4	The CC-PQM is a program that aims to introduce practitioners to the integrated management of quality, productivity, and innovation in organizations. It shows how quality, productivity, and innovation are synergistically applied in organizations.	To be announced	All committed and dedicated public and private development practitioners	Online	Government: PHP 15,000.00 Private: PHP 16,000.00

GSPDM 2024 PUBLIC OFFERINGS

TITLE	DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Certificate Course on the Foundations of Knowledge Management (CC-KM) Batch 5 Course Waitlist Form: https://bit.ly/DAPCC-KM5	The CC-KM is a specialized course that introduces the practice of knowledge management. It describes how knowledge is managed as a tool to advance the strategic thrusts and perform the operations of organizations. It also advances the use of a knowledge management system (KMS) in organizations.	To be announced	All committed and dedicated public and private development practitioners	Online	Government: PHP 15,000.00 Private: PHP 16,000.00
Certificate Course in Geopolitics and International Relations Batch 4	The course examines how international relations and politics impact the Philippine development and security agenda.	AC 2024-2026	All committed and dedicated public and private development and security practitioners	Online	Self-paying: PHP 15,000.00
Certificate Course in National and International Security Batch 2	The course aims to deepen understanding on current security issues on Civil-Military Relations, Humanitarian Assistance and Disaster Relief, Health and Pandemics, and Cybersecurity. It is designed to provide a rich learning experience to think about security concerns in an intellectually stimulating environment.	AC 2024-2026	All committed and dedicated public and private development and security practitioners	Online	Self-paying: PHP 15,000.00

GSPDM 2024 PUBLIC OFFERINGS

TITLE	DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Certificate Course in Psycho-Socio-Cultural Dimensions of Development and Security Batch 2	The course introduces participants to the plurality of perspectives brought about by ethno-linguistic, religious, educational technological, and political differences and how it affects the nation's development and security. It also aims to develop a security policy that is sensitive to the endemic psychological, sociological, and cultural aspects of development.	AC 2024-2026	All committed and dedicated public and private development and security practitioners	Online	Self-paying: PHP 15,000.00
Certificate Course in Strategic Communication Governance Batch 1	The course explores evolving concepts and real-world practices at the intersection of public management and strategic communication. Learners will examine the role of strategic communication in high-performing and citizen-centered public agencies, particularly in achieving their many plans and actions.	AC 2024-2026	All committed and dedicated public and private development and security practitioners	Online	Self-paying: PHP 15,000.00

GSPDM 2024 PUBLIC OFFERINGS

TITLE	DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Certificate Course on Foresight and Futures Thinking	This is a 32-hour course that introduces the praxis of Futures Thinking, which is an equal take on theory and practice towards futures intelligence and futures literacy. It aims to promote a culture of anticipation and innovation using Futures Thinking as a paradigm, introduce learners to Strategic Foresight as a process and a mindset, and help them appreciate the value of Strategic Foresight in policy making and planning. This is creditable in DAP's MPM Program: Three (3) units if taken within the year of graduation from the course. Inclusion: Completion Certificate	AC 2024-2025	Public and private development practitioners	Online	Self-paying: PHP 15,000.00

GSPDM 2024 PUBLIC OFFERINGS

TITLE	DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Executive Course on Leadership, Innovation, Communication, and Knowledge Management (CLICK)	The CLICK reinforces and provides an overview of new competencies that students need to better cope with the demands of the changing workplace. It aims to enhance leadership competencies. It focuses on phronetic leadership, strategic communication, human resource management, evidence-based policy analysis, innovation, and sustainability. Inclusion: Completion Certificate	AC 2024-2025	Career executive officers and senior government officials	Online	Self-paying: PHP 25,000.00

DAP SA MINDANAO (DSM)

2024 TRAINING CALENDAR

DSM 2024 TRAINING CALENDAR

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Course on Research Conceptualization to Analysis	The course equips participants with essential research skills ranging from conceptualization of ideas to creation of analysis and conclusions. **Link and QR Code for details and registration:** https://bit.ly/research-conceptualization-analysis-dsm-2024	April 23-24, 2024	Researcher, professors, instructors, and technical staff	Face-to-face (Tawi-Tawi)	PHP 14,500.00
Course on Digital Monitoring and Evaluation	The course delves in the use of digital tools and techniques for monitoring and evaluating projects. Participants will explore methodologies to collect, analyze, and interpret data digitally to enhance their ability to make informed decisions. **Link and QR Code for details and registration:** https://bit.ly/digital-monitoring-and-evaluation-dsm-2024	June 5-7, 2024	Technical staff including project managers or assistants, and monitoring and evaluation officers	Face-to-face (Cotabato)	PHP 19,500.00

DSM 2024 TRAINING CALENDAR

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Course on Sustainable Eco-Tourism	The course develops and enhances the knowledge of participants in the benefits, impacts, and best practices of sustainable eco- tourism. **Link and QR Code for details and registration:** https://bit.ly/sustainable-eco-tourism-dsm-2024	August 28-30, 2024	Tourism and planning officers, and local government members	Face-to-face (Tawi-Tawi)	PHP 19,500.00
Course on Strategic Communication	The course develops the skills of participants in technical writing and presentation. **Link and QR Code for details and registration:** https://bit.ly/strategic-communication-dsm-2024	October 16-18, 2024	Office heads, technical staff including project managers or assistants, writers, and executive assistants	Face-to-face (Tawi-Tawi)	PHP 19,500.00

DSM 2024 TRAINING CALENDAR

TITLE	SHORT DESCRIPTION	SCHEDULE	TARGET PARTICIPANTS	MODE	FEES
Course on Basic Training Management	The course develops and enhances the skills of participants in training management by learning the vital aspects of conducting a training. **Link and QR Code for details and registration:** https://bit.ly/basic-training-management-dsm-2024 	October 23-25, 2024	Training managers or assistants, project managers or assistants, members of the academe, and HR practitioners	Face-to-face (Tawi-Tawi)	PHP 19,500.00

SMARTER PHILIPPINES THROUGH DATA ANALYTICS, RESEARCH AND DEVELOPMENT, TRAINING, AND ADOPTION (SPARTA)

2024 TRAINING CALENDAR

2024 LIST OF COURSES

COURSE CODE	COURSE TITLE
SP101	Getting Grounded on Analytics
SP201	Essential Excel Skills for Data Preparation and Analysis
SP202	Computing in Python
SP203	SQL For Business Users
SP301	Data Management Fundamentals
SP302	Enterprise Data Governance
SP401	Dashboards and Drill-down Analytics
SP501	Data Visualization Fundamentals
SP502	Data Visualization using Python and Tableau
SP503	Storytelling Using Data
SP601	Data-driven Research Fundamentals
SP602	Experimental Design and Analysis
SP701	SQL for Data Engineering
SP702	Python for Data Engineering

2024 LIST OF COURSES

COURSE CODE	COURSE TITLE
SP703	Advanced Data Engineering
SP801	Statistical Analysis and Modeling using Excel
SP802	Statistical Analysis and Modeling using SQL and Python
SP901	Data Science and Machine Learning using Python
SP1001	Design Thinking for Analytics
SP1002	Analytics Applications in Operations
SP1003	Analytics Applications in Finance and Risk
SP1004	Data Science and Analytics Project Management
SP1005	Data-driven Policy Analysis
SP1006	Applied Analytics in Public Human Resource Management
SP1007	Applied Analytics in Public Finance and Budgeting
SP1008	Data Engineering in e-Governance Systems
SP1009	Urban Planning the Fourth Industrial Revolution
SP1010	Livable and Sustainable Cities in e-Governance

LIST OF LEARNING PATHWAYS

Upon the completion of several courses, scholars may acquire a main pathway or microspecialization pathway graduate status. A final capstone course is required to finish a main pathway.

MAIN PATHWAYS	MICROSPECIALIZATION PATHWAYS	
1. Data Associate	1. Human Resources	7. Data Visualization
2. Data Steward	2. Project Management	8. Research Methods
3. Data Analyst	3. Finance and Risk	9. Statistical Techniques
4. Analytics Manager	4. Urban Planning	10. Computing
5. Data Engineer	5. Data Governance	11. Methods and Algorithms
6. Data Scientist	6. Operational Analytics	12. Policy and Governance

LIST OF LEARNING PATHWAYS

Selected DSA courses under the Operational Analytics and Data Visualization microspecializations will also be offered through live sessions which will be conducted via Zoom based on the tentative schedule below:

MAY 2024 (OPERATIONAL ANALYTICS)	
SP101: Getting Grounded on Analytics	May 3, 2024
SP201: Essential Excel Skills for Data Preparation and Analysis	May 7-8, 2024
SP401: Dashboards and Drill-down Analytics	May 16-17, 2024
SP1002: Analytics Applications in Operations	May 21, 2024

JUNE-JULY 2024 (DATA VISUALIZATION)	
SP101: Getting Grounded on Analytics	June 5, 2024
SP202: Computing in Python	June 13-14, 2024
SP501: Data Visualization Fundamentals	June 19, 2024
SP502: Data Visualization using Tableau and Python	June 26-27, 2024
SP503: Storytelling using Data	July 2, 2024